





Quality of Education

(See separate plan/datawall for each school's <u>OUTCOMES)</u>

- 1.1 Pioneer Curriculum: KV To develop and evolve the Pioneer curriculum to ensure that it is the best it can be for all pupils. 24-25 Initiatives: Redesign of EYFS Curriculum to include 'Rising 5's- termly EYFS Steering Group, Medium Term Planning by Subject Leaders termly for Cycle 1 (x2 SMs termly), Writing & GPS termly intent structure developed to ensure clear progression for unit skills, DT & "11" Music INSET(staff cpd questionnaires July 24), Subject Unit Progression documents with knowledge gained added, 'Reconnect' sessions at the begin of units/lessons to ensure the 'purpose' is clear Identified Group Priorities for all pupil (EH Ofsted June 24), further cohort unit evaluations & Website subject folders. 1.2 Inclusion for All; SL & JR Ensure that appropriate adaptions are made to the curriculum to enable all groups of pupils to be fully included, making strong progress, 24-25 Initiatives to include; 2 x VG full triangulations (SL) & 2 book audits (adaptive curriculum lead - JR), PPG 75% grant spend on support staff- therefore clearly defined support staff targeted intervention/programmes in afternoons across all Pioneer schools- accountability and outcomes clear - driven by teachers from defined SLT timetabling, ensure that Thrive/Wellbeing embedded for the most vulnerable across Pioneer schs 1.3 KS2 Maths: To ensure there is an increase in KS2 Maths GDS (PM, SMV) and scale scores for EXS at EH by July 2025. AB/NR 24-25 Outcomes focus to include: East Hoathly KS2 Maths EXS (scale score and progress) to reach NA by July 2025- (104/0) (2024 = EXS 56%, 2023 = 102.3/-3.5, 2022 = 101/-3.6, 2019 =-4.5, 2018 =-4.3) PM & SMV Maths GDS to reach NA (22%) (SMV 2022/23/24= 6.7%/7.3%/8.3% & PM 2023/24= 14%/7.3%) j 1.4 SMV Phonics: EM To embed Little Wandle Phonics scheme at SMV, ensuring rigorously track impact of pupil standards. To ensure that SMV Year 1 phonics outcomes (2024= 67%) reach NA (76%). 1.5 Ofsteds 24-25. Chiddingly & SMV achieve 'outstanding' judgments 2025. Park Mead to achieve a strong 'good' 2025, addressing all previous ways forward. for Improvement 1.6 Assessment & Data: move to 3 data drops annually 24-25 with interim 'pupil progress meetings' to ensure all pupils 'on-track' to reach aspiring targets set for July 2025. =Person Responsible Leadership & Management 2.1- Headteacher Leadership model across Pioneer schools & SENCO Consultant/Lead alongside: To evolve leadership structure at Pioneer to Headteacher structure as opposed to Head of School model. 2.2- Early Years Classes for all Pioneer school (to include Rising 5's): To incorporate Rising 5's into each EYFS class across Pioneer schools by September 25. 2.3- Wrap Around Care: HOS To develop Breakfast and After School Clubs for each Pioneer school by March 25, enabling working parents to send their children to Pioneer schools. 2.4- Sussex Pioneer Trust: To convert 'Pioneer Federation' to a MAT by January 2025. Pioneer Governance to evolve to Member, Trustees and LGBs for Clusters: ensuring that Pioneer MAT Governance is highly effective in both supporting, challenging & holding leaders to account. 2.5- GST and Nutley Partnerships, Locality Clusters & future expansion: Continue effective collaborative partnership strategies with other schools and ensure that collaboration results in raised pupil OC outcomes and staff effectiveness. Develop 'Locality Clusters' based on Pioneer structures (2 clusters of 3). Consideration of expansion to a 7th Pioneer school partnership by September 25. Ш 2.6- Pioneer Subject Leadership: Ensure that subject leaders have the appropriate time set aside in termly staff meeting agendas with clearly defined milestone expectations which dovetail with Pioneer Person Monitoring curriculum developments. (2 x SMs termly for MTPs, time set aside for action planning and meetings with Governors) 2.7- Church Schools development: To ensure that SMV is ready for a Church S48 SIAMS inspection (25-26), updating approaches to cater for the new SIAMS framework expectations and achieves equivalent of previous 'excellence' SIAMS when inspected. 2.8 Safeguarding: To ensure that all Pioneer schools have highly effective safeguarding policies and procedures in place. 24-25 Initiatives to include: Confide and new SCR format embedded. SMV (Sept 24) to have successful LA safeguarding monitoring reports. 2.9 Pioneer NOR and Advertising Strategies- To ensure that Pioneer schools are pursuing all potential advertising strategies to enable NOR to be the highest possible. 2.10 Community Cohesion: To ensure that each Pioneer school is proactive in developing strong community cohesion and effectively engaging/involving parents in their child/ren's education. 24-2025 **Behaviour & Attitudes** Personal Development Ш Person Evaluating 3.1- Social Justice Cohort Initiatives: HOS Each Pioneer class to take the lead on a 'local area of 4.1- Better Planet Schools HOS To achieve this sustainability curriculum development for each Improvement'- demonstrating a strong advocate approaches for social justice. Pioneer school by July 25. 3.2- Attendance – HOS ensure pupils have high attendance (at least at NA) and that swift action is taken. 4.2- Health Schools Award: HW & HOS Pioneer schools achieve the accredited Health School award 3.3- Sports Games Mark EB/AA –Further inter- Federation sport events 24-25 & embed impact from by July 2025. 4.3- British Council International Award- HOS- Pioneer schools achieve the accredited International coaching team from AES across Federation. Achieving 'Silver/Gold' mark award for SMV and embedded award by July 2025. 'Gold' award at EH. PM and CP. **Early Years** 5.1- EYFS Curriculum-KH/RB to redesign the EYFS curriculum to enable Rising 5's to be incorporated within EYFS classes across Pioneer from September 2025.
 - 5.2- Early Years Classes for all Pioneer school (to include Rising 5's) KH/RB To ensure that all premises logistically & staff training aspects are in place for new early years classes from September 2025.

Park Mead Primary School Context & Details



Executive Headteacher	Mr James Procter
Head of School	Mrs Heidi West
Deputy DSL/ Senior Teacher	Mrs Jenn Adams
Chair of Governors	Alan Brundle Vice Chair for Park Mead: Kelly McDonagh
Unique reference number	845/2076
Type of Federation/Partnerships	Soft partnership with Pioneer Federation September 2020- July 2021, Park joined Pioneer Federation in September 2021
Age range of pupils	4-11 Years
Gender of pupils and % boys/girls overall and each year group	NOR: 93 Reception 14, Year 1 10, Year 2 14, Year 3 16, Year 4 11, Year 5 11, Year 6 17 Boys 44 Girls 49
Number of pupils on roll	93
Number of pupils eligible for pupil premium	17 (18%)
Number of pupils with statement of special educational needs (SEN) or education, health and care (EHC) plan and in which year group	EHCP 0 Total number on the SEND register 21 (22.5%)
Appropriate authority	East Sussex
Date of previous Ofsted inspection	April 2019
Overall Ofsted judgement	Good Park_Mead_Primary_ School_Ofsted_Repor
Key Ofsted actions from last report- Key areas to improve	Leaders and those responsible for governance should ensure that: pupils to have a secure grasp of basic number facts and multiplication tables before progressing to more challenging mathematics current work to develop the curriculum includes clear progression in knowledge and skills in all subject areas continue to work with families to improve attendance.
Key performance indicators for the next 3 years	See SDP outcome sections 1.6, 1.7 & 1.8 and also OUTCOME SDP.
Telephone number	01323 844247
Website	https://parkmeadprimary.eschools.co.uk/website
Email address	office@parkmead.e-sussex.sch.uk

Chiddingly Primary School Context & Details

Chiddingly School Vision

To grow great learners who dream big and shine bright as responsible global citizens of the 21st century.



Executive Headteacher	Mr James Procter
Head of School	Mrs Kayleigh Vile
Deputy DSL/ Senior Teacher	Mrs Erin Mackerness
Chair of Governors	Mr Alan Brundle
Unique reference number	114391 DfE No : 8402056
Local authority East Sussex	East Sussex
Type of Federation/Partnerships	Pioneer Federation of 4 schools and Nursery
Church School Type	Community
Age range of pupils	4-11
Gender of pupils	Mixed
Number of pupils on roll	Number on roll: 103 Reception: 15 Year 1: 12 Year 2: 16 Year 3: 16 Year 4: 15 Year 5: 14 Year 6: 15 Boys: 50 Girls: 53
Number of pupils eligible for pupil premium	17/103 (17%)
Number of pupils with statement of special educational needs (SEN) or education, health and care (EHC) plan	SEN 20/103 (20%) EHCP 1/103 (1%)
Appropriate authority	East Sussex County Council
Date of previous Ofsted inspection	July 2019
Overall Ofsted judgement	Good
Key Ofsted actions from last report- Key areas to improve	Continue to develop pupils' comprehension and vocabulary throughout the school. Implement the new curriculum in all classes throughout the school.
Key performance indicators for the next 3 years	See SDP Section 1.5 and also OUTCOME SDP.
Budget information	3 year plan- deficit free
Telephone number	01825 872307
Website	www.pioneerfederation.co.uk
Email address	office@chiddingly.e-sussex.sch.uk

St Mary the Virgin CE Primary School Context & Details

Our Vision

Being the best we can be, in a thriving community, following the example of Jesus

Love

Love and respect yourself and all others, treating them as you would like to be treated.

Luke 10: 25-37

Strength

Recognise people's strengths and use your own to be resilient and the best you can be in all you do.

John 6: 1-14

Faith

Have faith in yourself and others and be honest and truthful.Believe that you never know what you can achieve until you try.

Luke 5: 1-11

Executive	e Headteacher	Mr James Procter							
Head of	School	Mrs Jane Robinson							
Senior Te	eacher	Mrs Catrin Pike and Mrs Naomi Fry							
Chair of	Governors	Mr Alan Brundle Vice Chair for SMV: John Black							
Unique r	eference number	114553 DfE No: 8453326							
Local aut	thority	East Sussex							
Type of I	-ederation/Partnerships	Pioneer Federation of 4 schools and Nursery							
Church S	chool Type	Diocesan (Diocese of Chichester) – Voluntary Aided							
Age rang	e of pupils	4-11							
Gender	of pupils	Mixed							
Number	of pupils on roll	Number on roll: 81 YR: 11 Y1: 14 Y2: 9 Y3: 13 Y4: 12 Y5: 14 Y6: 8							
Number	of pupils eligible for pupil premium	16 (19.75%)							
	of pupils with statement of special nal needs (SEN) or education, health and C) plan	EHCP: 5 = 6.17 % SEND: 25 30%							
Appropri	iate authority	ESCC							
Date of p	previous Ofsted inspection	4 th March 2020							
Overall C	Dfsted judgement	Good							
Key Ofsto improve	ed actions from last report- Key areas to	To ensure pupils develop the necessary language comprehension skills in <u>reading</u> by the end of key stage 1 & to raise levels of challenge so that pupils make even greater progress across the breadth of subjects. 'While pupils generally attain well by the end of key stage 2, the proportion of pupils reaching the expected level of attainment for reading at the end of key stage 1 has been below that seen in other schools nationally for the last three years. Leaders need to ensure that pupils develop these important skills as part of the reading curriculum.'							
Date of p	previous SIAMS inspection	24 th January 2018							
Overall S	IAMS judgement	Outstanding							
Key perf	ormance indicators for the next 3 years	See SDP 1.6, 1.7 & and also OUTCOME SDP.							
Budget i	nformation	3 year plan- deficit free							
Telephor	ne number	01892 770221							
Website		www.pioneerfederation.co.uk/stmarys							
Email ad	dress	office@st-maryhartfield.e-sussex.sch.uk							
\bigcirc)	SIAMS Priorities							
No.		Description							
1	Governors to consistently hold senior leaders to account to ensure that all church school developments are addressed in full, in a timely manner. Refine and clarify vision and values.								
2	Develop a secure monitoring and assessment system for religious education (RE), thereby improving the quality of provision. Consolidate rigour in the assessment of RE to show that it is effectively informing teaching and learning and demonstrates at least good pupil progress in relation to the requirements of the agreed syllabus.								
3	Develop collective worship by strengthening links between Christian values and Biblical teachings to pupils' own behaviour and attitudes.								
4	Develop children's understanding of the b worship.	readth of Christianity as a global faith so that they appreciate the rich variety of different Christian traditions and the way that this is expressed through							

East Hoathly CE Primary School Context & Details



Executive Headteacher	Mr James Procter
Acting Head of School	Mrs Alice Briley
Acting Senior Teacher/ Deputy DSL	Mrs Kathryn Tucker
Chair of Governors	Mr Alan Brundle Vice Chair for East Hoathly:
Unique reference number	114501 DfE No: 8453022
Local authority East Sussex	East Sussex
Type of Federation/Partnerships	Pioneer Federation of 3 schools and Nursery
Church School Type	Diocesan (Diocese of Chichester)
Age range of pupils	3-11
Gender of pupils	Mixed
Number of pupils on roll	School: 76 School & Nursery: 88 Nursery: 12 Reception: 11 Year 1: 10 Year 2: 15 Year 3: 6 Year 4: 11 Year 5: 12 Year 6: 11 Boys total: 43 (50%) Girls total: 43 (50%)
Number of pupils eligible for pupil premium	15 pupils (15.5% of school age children)
Number of pupils with statement of special educational needs (SEN) or education, health and care (EHC) plan	19 pupils in total on SEND register (26% of school age children) EHCP: 0
Appropriate authority	East Sussex CC
Date of previous Ofsted inspection	June 2024
Overall Ofsted judgement	Good
Key Ofsted actions from last report- Key areas to improve	Leaders and those responsible for governance should ensure that: 1) Leaders should continue to embed the phonics curriculum and provide teachers with the support that they need to ensure that all pupils learn to read confidently and fluently.
Date of previous SIAMS inspection	June 2024
Overall SIAMS judgement	Outstanding
Budget information	3 year plan- deficit free
Telephone number	01825 840247
Website	www.pioneerfederation.co.uk
Email address	office@easthoathly.e-sussex.sch.uk

\mathbf{f}	SIAMS Priorities 2024
No.	Areas to Improve
1	Embed a definition of spirituality to capture the faith journey of pupils. This will enable staff and pupils to articulate fully how they thrive spiritually.
2	Increase opportunities for pupils to take greater ownership of their responsibility for social justice. This will enable pupils to become empowered advocates and agents of change
3	

The Quality of Education



Chiddingly Teacher Effectiveness (5 Teachers = 20% each)

	TERM 2 (SIP EVALUATED)					TER	M 4		TERM 6 (SIP EVALUATED)				
	l.	RI	G+	0	I.	RI	G+	0	l.	RI	G+	0	
OVERALL QUALITY OF TEACHING	TARGET	0%	0%	100%	100%	0%	0%	100%	100%	0%	0%	100%	100%
(TRIANGULATED BY SLT)	ACTUAL	0%	0%	100%	100%								



Park Mead Teacher Effectiveness (5 Teachers = 20% each)

	TERM 2 (SIP EVALUATED)				TERM 4				TERM 6 (SIP EVALUATED)				
	l.	RI	G+	0	l.	RI	G+	0	I.	RI	G+	Ο	
OVERALL QUALITY OF TEACHING	TARGET	0%	0%	100%	40%	0%	0%	100%	60%	0%	0%	100%	100%
(TRIANGULATED BY SLT)	ACTUAL	0%	0%	100%	40%								



East Hoathly Teacher Effectiveness (5 Teachers = 20% each)

	TERM 2 (SIP EVALUATED)					TER	M 4		TERM 6 (SIP EVALUATED)				
		l.	RI	G+	0	I.	RI	G+	Ο	I.	RI	G+	0
OVERALL QUALITY OF TEACHING	TARGET	0%	0%	100%	40%	0%	0%	100%	60%	0%	0%	100%	100%
(TRIANGULATED BY SLT)	ACTUAL	0%	0%	100%	40%								



St Mary's Teacher Effectiveness (6 Teachers = 17% each)

	TERM 2 (SIP EVALUATED)				TERM 4				TERM 6 (SIP EVALUATED)				
	I.	RI	G+	0	l.	RI	G+	0	I.	RI	G+	Ο	
OVERALL QUALITY OF TEACHING	TARGET	0%	0%	100%	51%	0%	0%	100%	68%	0%	0%	100%	100%
(TRIANGULATED BY SLT)	ACTUAL	0%	0%	100%	51%								

1.1 Objective: JP/KV To continue to develop and evolve the Pioneer curriculum to ensure that it is the best it can be for all pupils. 24-25 Initiatives: Redesign of EYFS Curriculum to include 'Rising 5's- termly EYFS Steering Group, Medium Term Planning by Subject Leaders termly for Cycle 1 (x2 SMs termly), Writing & GPS termly intent structure developed to ensure clear progression for unit skills, DT & Music INSET(staff cpd questionnaires July 24), Subject Unit Progression documents with knowledge gained added, 'Recommendations at the begin of units/lessons to ensure the 'purpose' is clear for all pupil (EH Ofsted June 24), further cohort unit evaluations & Website subject folders.													
Chiddingly and SMV Ofsted 2019/20- to ensure that the Pioneer curriculum fully caters for all Foundation Subjects effectively, so that children experience a broad and balanced curriculum that is not narrowed in any way and they are fully challenged. Implement the new curriculum fully in all classes throughout the school & leaders should continue their work on the curriculum to raise levels of challenge so that pupils make even greater progress across the breadth of subjects so that pupils study the full curriculum; it is not narrowed. Park Mead Ofsted April 2019 - To ensure that current work to develop the new Park Mead Curriculum includes clear progression in knowledge and skills in all subject areas so that children experience a broad and balanced curriculum that is not narrowed.											Business Plan Ref: • Music/DT INSET- payment for Jan INSET and materials • DT Lead Polegate CPD sessions		
Success Criteria & Practice Indicators:						to evaluate impact ndicators	against success crite	eria and			 Release time cover to teachers to attend meetings and plan for Jan 25 INSET, EYFS steering 		
 Pupils can confidently explain the '<u>purpose' of their learning</u> and how it links and relates to previous learning. Staff are confident in describing their year group curriculum, the way it is sequenced, the progression and the end points. Focus: <u>Writing & GPS termly intent structure</u> The school's documentation reflects the progression in skills and knowledge from the early years to the end of Year 6 in all subject areas. Focus: <u>Cycle 1 MTPs and Unit Progression Documents/Road Maps</u>. Ensure subject leaders are confident discussing their curriculum, its sequence and the development of skills and knowledge groups. 										or reports or reports ect hip- Dec	Group & Uni Map updatin	t Prog Docs/ Road g	
Keys actions to meet success criteria	Ŀ		(What miles		ties required to fulfil key actions £ ctivities should happen to achieve the key actions?)						Activities to monitor implementation of	8	
and practice indicators			July 2024	Oct 20	024	Jan 2025	April 2025	July 202	5		key actions		
Coach teachers in order for the further development of <u>'Reconnect' sessions</u> at the begin of units/lessons to ensure the <u>'purpose' is clear for all pupil</u> (<i>EH Ofsted June 24</i>)	SLT	All Teachers and SL	July/Sept- SLT to meet 'Cohort Lead' to ensure the SDP curr dev is clear as planning expectations	<mark>Oct- May-</mark> Coho	<mark>via P</mark> SLT a	owerPoint' and visuals/currie nd SLs to focus on this eleme	ose ^c elements for all units and l culum knowledge gained timeli ent in triangulations and pupil v rrom curriculum deep dives (Of-	nes. oice.	oupils-		Termly SLT triangulations to evaluate implementation and impact of curriculum changes	SIP Reports – curriculum review focus & Ofsteds x3	
Develop termly <u>EYFS Steering Group</u> in order to establish a collaborative new EYFS curriculum that includes 'Rising 5's'	JP/KV	EYFS Teachers	July- KH/RB meet with LA EYFS consultants to design new EYFS curr format		EYFS Curriculum Steering Group Meetings & Agendas Release T1: Tuesday 17- September (format of cycle and plan up tp T2) T2: Tuesday 19- November (Plan up to T4) to teachers T3: Tuesday 21- January (Plan up to T6) T4: Tuesday 11- March (involve C.Green as evaluator) to attend T5: Tuesday 5- May (launch with staff and subject leaders) T6: Tuesday 17- June (launch with parents and governors) £0 in house							SIP Reports – curriculum review focus & EH Ofsted/SIAMS	
Coach subject leaders in order for the development of termly Cycle 1 MTPs (x2 SMs termly)	JP/KV	All Teachers and SL	June/July-SMs defined with x2 termly for MTPs Sept INSET - reinforce termly MTP planning expectations	a • T • 2 • 2 • 0	to MTP evaluation for future delivery of linked units Governor reflective Governor reflective							SIP Reports – curriculum review focus & Ofsteds x3	
Coach subject leaders in order for the development of C1 Unit Progression/Road Maps Documents (to include 'knowledge gained summary')	JP/KV	All Teachers and SL	July/Sept- SLT review C2 Unit prog Docs and adapted format so 'knowledge gained' is clear		e updated for	time' across the year in orde C1 and to ensure that 'know	-	included	100	14 x £190= £2660			

Coach 'English Leads' in order for the development of Writing & GPS termly intent structure developed to ensure clear progression for unit skills Wext Steps for Spelling from Englishdocx September 2024.docx	JP/KV	BB/AH	June/July- SLT agree English MTP format with BB/AH	18th Sept -BB/AH present MTP English format to teachers in staff meeting	Oct- May- BB/AH use SM allocation (x2) to defined Writing and GPS structure for planning. Cohort lead utilise this plans to develop clarity regarding English progressive planning				
<u>'Music', 'DT' & 'Adaptive Curriculum'</u> <u>INSET</u> – 6 th January 2025 - to ensure that the quality of Music & DT delivery is 'at least good+' (Ofsted 24-25) & Adaptive Curriculum is effective for all groups of pupils	NC/ML/ SL/JR	All Staff	DT and Music Unit progression document to define core unit areas – skill and knowledge gained.	Release time to plan out Jan INSET, write new DT & Music policy, visit outstanding ES sch for DT and book in artists-linked unit and progression of skills	 Dec- DT Policy re-written – defining DT book expectations and standard and coverage of work termly – 'good+ expectations DT/Music/Adaptive curriculum specifically defined' ^{6th} Jan INSET- Carousel of activities- (1 hour per activity) 9:00- 12:00 – staff into 3 groups: ML/CP – How to effectively plan, create and evaluate a product for a purpose, DT: how to plan, create and evaluate a a product for a purpose, DT: how to plan, create and evaluate a product for a purpose, high quality DT books look like (Pioneer DT Policy adjusted accordingly) and DT Policy expectations defined. NC - Music - Delivery of Music Skills from MTPs, Curriculum Mops and Subject Unit Plans & Music policy expectations defined. SL & JR - SEND & adaptive curriculum Focus Input SEND: Strong understanding of how the curriculum should be appropriately adapted for SEND pupils. SEND Policy expectations defined. 	SLT and DT/Adaptive Lead Leads to monitor books from T3-T6 termly to check on implementation of new Policy SEND/DT/MUSIC Governors to develop evaluative report in T6 – policy implementation– to include staff and pupil voice	payment for Jan INSET and materials £850	Termly SLT triangulations to evaluate implementation and impact of curriculum changes	SIP Reports – curriculum review focus & Ofsteds x3

1.2 Objective: SL/JR 'Inclusion for All': Ensure that appropriate adaptions are made to the curriculum to enable all groups of pupils to be fully included, making strong progress.	SEF Ref:
	CP- pages 9-12
Class teachers to be fully responsible for the planning and provision for all VG pupils including those with neuro-diverse needs and EHCPs	SMV- pages 9-12
Learning targets are increasingly SMART especially for wellbeing and SEMH interventions	PM- pages 8-10
Increased parental conversations and engagement in SEND provision, planning and reviews alongside wider acknowledgement of provision within the wider community (class, school, federation, local area) leading to an increased sense of belonging for VG pupils	
Clearly defined support staff targeted intervention/programmes in afternoons across all Pioneer schools- accountability and outcomes clear - driven by teachers from defined SLT timetabling ('PPG 75% grant' spend on support staff)	Business Plan Ref:
Thrive/Wellbeing embedded for the most vulnerable across Pioneer schools	
24-25 Initiatives to include:	
SMV to undertake the PINS project (Partnership for Inclusion of Neurodiversity in Schools with ES/WS/B councils. Use knowledge gained to impact across Pioneer. Triangulate with feedback from ES SEN	
audits of C, PM, EH.	
Inclusion Lead is one of ES Senco Leads	
For new role of Adaptive Curriculum Lead to be established and defined, including the division of roles/tasks between this and SENCo.	
. (To establish the practice of class teachers being able to plan successful intervention timetables – direction of their allocated adults to meet all needs. To introduce the role of 'Learning Sequences' as	
responsive interventions).	
ACL to support teachers in undertaking environment audits to meet ASD/Class provision using specific audit tools and consider the 'ordinarily available good practice documents'.	
For ACL to support teachers in undertaking environment audits to meet ASD/Class provision using specific audit tools and consider the 'ordinarily available good practice documents'.	
• X2 VG full triangulations (SL) & 2 book/planning audits (adaptive curriculum lead - JR)	
• (PPG 75% grant' spend on support staff- therefore clearly defined support staff targeted intervention/programmes in afternoons across all Pioneer schools- accountability and outcomes clear - driven by teachers from defined SLT timetabling	
Thrive/Wellbeing embedded for the most vulnerable across Pioneer schs	

Success Criteria & Practice Indicators	•			Activities to practice inc	o evaluate impact agains dicators	t success criteria and				
 VG pupils all make strong progress from their star Triangulations show that all children are fully cate subjects - VG make strong progress and are full in Pioneer curriculum fully caters/adaptations clearly validated (SIP & Ofsted 24-25) Staff feel prepared and able to support the most v Parent conversations notes indicate that parents a SEND pupil and this is confirmed by the parental s 	red for and cluded with y for VG pup vulnerable p are fully eng	in an adapt bils and the bupils gaged with p	ed curriculum ir needs & this is ex	ternal Ti ariticulum ariticulum arit	x book & planning audits as pa ermly PPMs with explicit VG tra ttainment x SL/JP full triangulations of VG argeted training in place Ipdate information available 1 nd ensure physical environme	acking of progress and 6 provision – SL to all stakeholders (website	,	ts		
Keys actions to meet success criteria and practice indicators	ctions to meet success criteria								Activities to monitor implementation of key actions	00
6 th Jan INSET: Coach Pioneer Staff in order for the further development: <i>SEND & Adaptive Curriculum Focus input.</i> - Strong understanding of how the curriculum should be appropriately adapted for SEND pupils. SEND Policy expectations defined.	SL & JR	All Pioneer staff		VG provision monitoring! JR Adaptive curriculum monitoring via x 2 SM events (VG provision - catered and adapted for with all curriculum planning) Review of SEND information report and policy. SEND policy is included in staff Induction by HOSs	6 th Jan INSET: Policy revisit? ADHD input? Class teachers on timetables	VG provision monitoring: JR Adaptive curriculum monitoring via x 2 SM events (VG provision - catered and adapted for with all curriculum planning)			JP- PPMS termly and weekly meeting SL/JP	VG Link Governor x 2 Reports and visits Ofsteds (x3)
Coach staff in order that neuro diversity provision is fully integrated into class curriculum provision and that all class teachers take full responsibility for the planning and progress of SEND (including EHPC) pupils All staff including teaching assistants feel ready and able to provide support for the most needy children	SL		Class teachers take over all timetable all SEND provision from IM	SEND provision is added to PPM notes VG provision monitoring: 1x VG full triangulations (SL) Ways of reintegrating supervision timetable Support staff is considered and established Liaise wth subject leaders to consider adaptions for their subject beyond the physical eg language and visuals	Review of class timetables shows when the Class teacher is working ith particular groups Termly supervision for support staff available SLeaders differentiated between core and advanced vocab on their plans	VG provision monitoring: 1x VG full triangulations (SL) Termly supervision for support staf available			JP- PPMS termly and weekly meeting SL/JP	VG Link Governor x 2 Reports and visits Ofsteds (x3)
Coach staff to develop increased parental engagement in SEND provision, planning and reviews via establishing robust routines for parent and class teacher conversations that are fully evidence 3 times a year	SL & HOS			Senco liaison with parents regarding the SEND information report and policy review ICT support have set up parent meeting system for SEND reviews following in school revise termly Link to SMV PINS support – establish timetable of parental support/ drop ins	Audit the parental liaison meeting evidence notes and follow up as needed. Parental drop in/workshop date agreed (Linked to PINS)	Parental survey Parental drop in/workshop date agreed (linked to PINS)	Transition plans are developed , clear and shared with parents Parent meets takes place with new reception parents		JP- PPMS termly and weekly meeting SL/JP	VG Link Governor x 2 Reports and visits Ofsteds (x3)
Further develop the sense of belonging for VG pupils via auditing and reviewing provision of community interaction at class, school and local area (links to ESQUMI)	SL & HOS			Review ESQUMI for all schools Audit registers for school groups eg pupils as leaders, external clubs and lunch groups. The local community has been audited for groups	Liaise with leaders/providers to agree ways to ensure VG pupil voice an participation is evident	Follow up other areas of EQUMI as needed			JP- PPMS termly and weekly meeting SL/JP	VG Link Governor x 2 Reports and visits Ofsteds (x3)

'PPG 75% grant' spend on support staff: Support staff targeted intervention/programmes in afternoons across all Pioneer schools- accountability and outcomes clear - driven by teachers from defined SLT timetabling	SL & HOS		Termly- Headteacher & SENCO FGB reports specific: evaluate impact of the PPG/SEND support staff innervation on pupil progress and outcomes.	lly	JP- PPMS terml and weekly meeting SL/JP	VG Link Governor x 2 Reports and visits Ofsteds (x3)
Thrive/Wellbeing embedded- To develop pupil emotional wellbeing and engagement with learning through the Federation Thrive approaches whereby enabling the most vulnerable pupils to be more confident, resilient and independent and ultimately impact on their engagement quality of education.	SL	Thrive developmenta tasks added and linked to the curriculum maps	Key Thrive principles shared at staff briefings once each short term - PACE and WIN/ Developmental tasks and links To curriculum Key Thrive principles shared staff briefings once each term - VRFS /Adult roles each stage with example language that could be u Thrive class group profiling Oct Audit floor books for evic of Thrive group plans and specific teaching of emot regulation strategies Individuals identified for individual work at PPMS (senco/HOS) PPM T1 Thrive class group profiling Feb Class teachers write a group plan T2 Individuals identified for individual work at PPMS (senco/HOS) PPM T3 Environment audits include active zones of regulation displays and Thrive visuals. T2 Class teachers write a group plan T4	hort tit of ed Add Thrive staff quotes indicating impact to website and website review onal Key Thrive principles shared at staff briefings once each short term -pen portraits for healthy development/ containment at each stage	JP- PPMS terml and weekly meeting SL/JP	VG Link Governor x 2 Reports and visits Ofsteds (x3)
Specific VG improvements for Park Mead linked to inclusion: Graduated response (universals, targeted, enhanced) level of need is clearly evidenced in the provision mapping and timetabling at PPMS to support accessing increase support Staff to feel confident in supporting children to record their ideas and thoughts	SL	Class teachers timetabling all SEND interventions	Termly Review of class timetables/ provision mapping shows receiving high levels of enhanced targeted support PPM Meetings termly - Teachers PPM notes are written to s intervention for high need pupils As previous Review ESQMI and identify additional actions for T2-6 Pevlelop intervention recording fomats for SEMIN interventions to support SMART target setting and review	From ESQMI Review – as above and additionally identified in T	JP- PPMS terml and weekly meeting SL/JP	VG Link Governor x 2 Reports and visits Ofsteds (x3)
Specific VG improvements for Chiddingly linked to inclusion: Coach staff to develop skill in higher need speech and language provision to support EHPC/ANP pupils	SL		MDTs organised for key pupils at an enhanced level and cascaded down to other staff From ESQMI Review – as above and additionally identified in T1 Review ESQMI and identify additional actions for T2-6 Coach TAs to upload LL outcomes Devlelop intervention recording fomats for SEMH interventions to support SMART target setting and review Monitor use of new SEM target interventions the measuring progress along Thrive profiling	is for	JP- PPMS terml and weekly meeting SL/JP	VG Link Governor x 2 Reports and visits Ofsteds (x3)

Specific VG improvements for SMV linked to inclusion: Coach staff in order that neuro diversity provision is fully integrated into class curriculum provision SMV- Sussex PINS Project.docx	SL	Analyse self- assessment and draft support plans Parent carer survey	Project Manager to visit schools and finalise support plans - 12 TH SEPT Parent support team: Visit all schools to meet with SLT. Plan and host parent carer engagement event in every school.	See menu of support – TBC Parent support team: Visit all schools to meet with SLT. Plan and host parent carer 2nd event i	School takes over lead		JP- PPMS termly and weekly meeting SL/JP	VG Link Governor x 2 Reports and visits Ofsteds (x3)
Specific VG improvements for East Hoathly linked to inclusion: Coach staff to ensure the early identification of need in EYFS and KS1. Coach staff in the new to nursery/reception class in the assessment and process for pre-school SEND interventions and referrals in order to ensure EYFS SEND provision remains high quality Coach staff in order that neuro diversity provision is fully integrated into class curriculum provision Coach support staff in specific interventions so that they feel confident to provide Introduce and trial digital recording of interventions, coaching support staff	SL		SENCO to meet with EYFS teachers to share at the screening language tools for under 5s and establish routine for use. CLASS to provide COLIN training for phonemic awareness to EYFS and KS1 teacher – assessment completed in time for T2 send Reviews CLASS training booklet is shared in advance of Performance management reviews identify training linked to the provision required in classes and is booked. Support staff book SENCO slots to receive in house training on specific targeted interventions as required termly End of T1 Class teacher produce all intervention record sheets digitally. HOS to ensure laptop access is available to TAS in class	KS1 teacher using COLIN assessments and screeners to complete record of concerns and class pre-SEND interventions in advance of T3 SEND reviews (Y1) Support staff book SENCO slots to receive in house training on specific targeted interventions as required termly Monitor and moderate recording of interventions Review individual formats to make recording easier – eg Talk about and zones at termly review meets Coach TAs to upload Language link outcomes	Support staff book SENCO slots to receive in house training on specific targeted interventions as required termly Lisise with ICT support to consider how this system could be moved to excel to provide analysis tools (and or explore the capacity of ARBOR) for recording interventon		JP- PPMS termly and weekly meeting SL/JP	VG Link Governor x 2 Reports and visits Ofsteds (x3)

 1.3 Objective: KS2 Maths: To ensure there is an increase in KS2 Maths GDS (PM, SMV) a 24-25 Outcomes focus to in East Hoathly KS2 Maths EXS (scale score and progress) to reach NA by July 2025- (104/0 PM & SMV Maths GDS to reach NA (22%) (SMV 2022/23/2 	nclude:)) (2024= EXS 56%, 2023= 102.3/-3.5 , 2022 = 101/-3.6, 2019 =- 4.5, 2018=- 4.3)	SIVIV- pages 3-12
Success Criteria & Practice Indicators:	Activities to evaluate impact against success criteria and practice indicators	PM- pages 8-10 Business Plan Ref:
 East Hoathly KS2 Maths EXS (scale score and progress) to reach NA by July 2025- (104/0) (2024= EXS 56%, 2023= 102.3/-3.5, 2022 = 101/-3.6, 2019 =-4.5, 2018=-4.3) PM & SMV Maths GDS to reach NA (22%) (SMV 2022/23/24= 6.7%/7.3%/8.3% & PM 2023/24= 14%/7.3%) Pioneer KS2 Maths progress improves from negative progress overall-2023 (-1.3) 	 Ofsteds x 3 24-25 Termly PPMs with explicit KS2 Maths tracking of progress and attainment July 25: EH Ma Progress scores to reach National (0+) 	

			-	EH Ma Scale Score to EH MA EXS Attainme SMV and PM Ma GD		6			
Keys actions to meet success criteria and practice indicators	Ŀ	(What mile		uired to fulfil key nould happen to ach		ıs?)	£	Activities to monitor implementation of key	∞
		July 2024	Oct 2024	Jan 2025	April 2025	July 2025		actions	
Coach staff to ensure that KS2 GDS expectations are clear: Maths Staff Meeting <u>11th September</u> Impact on planning, provision, books etc	AB/NR		Sept: SM with federation teachers with clear expectations of provision address staff CPD areas from guestionnaires	Book audits EYFS/KS1 8 th Jan Book audits KS2 15 th Jan Maths follow up visits in T3, 4 & 5 - EXS: EH GDS: PM, SMV	Book audit reviews EYFS/KS1 4 th June Book audit reviews KS2 11th June Maths follow up visits in T3, 4 & 5 - EXS: EH GDS: PM, SMV	CPD/Resource review completed by all staff for 2025/26 to support planning 9 th July – Subject governor meeting		AB/NR to meet termly PPMs, data drops, triangulation and termly assessments	SIP reports/cohort trackers/ Ofsted outcomes at PM/SMV/Chidd SATs results
Coach staff to introduce the following Maths initiatives in order to stretch and deepen Mathematical understanding : - Awesome 8 - Fluent in 5 - Improved use of TT Rock Stars to develop/rehearse multiplication fluency	AB/NR	AB and NR to meet to discuss priorities	9 th October – Subject Governor meeting Sept: SM with federation teachers with clear expectations of provision address staff CPD areas from guestionnaires Math focus visits across all school in T1 & T2	Book audits EYFS/KS1 8 th Jan Book audits KS2 15 th Jan – Maths follow up visits in T3, 4 & 5 - EXS: EH GDS: PM, SMV Check ins – gap analysis and action planning following baseline assessments.	Book audit reviews EYFS/KS1 4 th June Book audit reviews KS2 11th June Maths follow up visits in T3, 4 & 5 - EXS: EH GDS: PM, SMV	CPD/Resource review completed by all staff for 2025/26 to support planning 9 th July – Subject governor meeting		AB/NR to meet termly PPMs, data drops, triangulation and termly assessments	SIP reports/cohort trackers/ Ofsted outcomes at PM/SMV/Chidd SATs results
Coach EH staff specifically to ensure that EXS UKS2 Maths outcomes are deliver July 25: - Ma Progress scores to reach National (0+) - Ma Scale Score to reach NA (103/4) - EH MA EXS Attainment to reach NA= 22%	AB/NR		Sept: SM with federation teachers with clear expectations of provision address staff CPD areas from questionnaires Math focus visits across all school in T1	EXS for ECTs	and action planning	Report outcomes		AB/NR to meet termly	SIP reports/cohort trackers SATs results
Coach Maths Lead Governor with the knowledge and understanding so that they can question the actions being taken to improve the attainment and progress across EH/PM/SMV	AB/NR		9 th October — Subject Governor meeting	Keep governors up to d	ate with priorities	9 th July – Subject governor meeting			Governor x 2 Reports and visits
GST and Nutley Partnership 24-25 Support and coach partnership school leaders/staff to ensure implication of: - New Pioneer Ma initiatives 24-25	AB/NR		Arrange dates to meet GST and Nutley staff. Update staff on PF priorities.	Maths follow visits for 0 2x observations/drop-ins of ensure systems/procedure school	KS1 staff by end of T4 to	Evaluate impact and review with staff for following year Complete QLA		AB/NR to meet termly	

 'Mixed aged maths teaching' 'GDS extension and expectations' Effective use of White rose and other Ma Schemes 				2x observations/drop-ins of KS2 staff by end of T4 to ensure systems/procedure consistently applied across school			
ES Maths Hub – review EH Maths externally, provision and Pioneer Maths become an key player in ES Maths Hub (recognised for strong Ma provision) Maths Hub.docx Maths Hub funding and projectdocx	AB/NR	Ensure staff signed up and in contact with hub link.	Staff to engage with mastering number at KS1 and reception programme – NR to take lead.	Observe and support teachers, review if any extra time/support is needed.	Evaluate the impact of the project at this stage	AB/NR to meet termly	Governor x 2 Reports and visits

1.4 Objective: SMV Phonics: EM To er To ensure that SMV Year 1 phonics					-		usly track impa	ct of pupil s	stand	lards.	SEF Ref: CP- pages 9-12 SMV- pages 9-12	
Success Criteria & Practice Indicators:					Activities to evaluate impact against success criteria and practice indicators						PM- pages 8-10	
 SMV Year 1 phonics outcomes June 2025. SMV Ofsted 2025- Phonics judg 				by		mly PPMs and SLT KS1 tria mative Datawalls -Jan, Ma	8			? Visit focus phonics	Business Plan R Cost of Little W	
Keys actions to meet success criteria and	Ŀ		Activities required to fulfil key actions £ (What milestone activities should happen to achieve the key actions?) £							Activities to monitor implementation of	$\overline{0}$	
practice indicators			July 2024	Oct 2	2024	Jan 2025	April 2025	July 202	5		key actions	
Coach SMV staff to ensure that quality of phonics delivery and planning is 'outstanding' and ensure strong progress from starting points.	EM/ JR	SMV Staff	Plan visits to each school for training on how to use LW assessments tracker and identifying gaps for reading books. Ensure training us up to date for staff through questionnaire and identify training needs to be delivered throughout the year. TA training to be revisited and planned in. EM to look at progress of children in relation to training when data is submitted each term to identify any other needs. Send out questionnaire to assess if there are any gaps moving into the next year.				Termly PPMs and SLT KS1 triangulations with phonics	JP & SIP- X3 yearly			Termly PPMs and SLT KS1 triangulations with phonics	JP & SIP- X3 yearly
Coach SMV staff to ensure that phonics assessments are accurate and interventions/ groupings address gaps in knowledge.	EM/ JR	SMV Staff	Ensure phonics online as term. Access phonics assessme Use first term assessmer interventions based on t	ssessments are n ents in week 6 of nts and show to p	nade every Feach term. plan for	Check assessments made online against interventions being planned.	nts made Check assessments made Check assessment online against online against				Termly PPMs and SLT KS1 triangulations with phonics as focus	JP & AB (HoS)- X3 yearly
Coach staff to ensure that pupil reading books are accurately linked directly to the phonic ability of pupils-both reinforcing and applying learnt phonic skills.	EM/ JR	SMV Staff	Send out questionnaire i systems already in use if systems for levelling and knowledge. SL new to ro Ensure colour banding o fluent by checking readin progression/system and phonics level.	h each school to to d how they link to ble. Inccurs when child ng scheme	find out o phonics Iren are	Drop in visits to hear readers matched to phonics levels. Check books going home and reading for enjoyment books are matched to phonics levels.	Drop in visits to hear readers matched to phonics levels.	Drop in visits to he readers matched to phonics levels. Ensure transitions year groups are cle when moving off p scheme to coloure bands or fluency bo	o to next ear shonics d		Termly PPMs and SLT KS1 triangulations with LW phonics	JP & HW (HoS)- X3 yearly

Monitor <u>teaching standards of phonics</u> at SMV to ensure that pupil receive good+/outstanding daily phonon lessons – pitched effectively whereby stretching the more able, and lessons that are well- paced and deliver LW effectively.	EW//W Pioneer Staff		Oct/Nov- EM obs phonics at SMV	Observe phonics at PM and Chidd	April/March- EM obs phonics at SMV SMV Ofsted 2025- Phonics Judged as 'outstanding'	Observe phonics at EH		Termly PPMs and SLT KS1 triangulations	JP & JR (HoS)- X3 yearly
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 1.5 Objective- JP Ofsteds 24-25. Childdingly & SM Park Mead - Ofsted April 2019 - To ensure t experii <u>Childdingly Ofsted</u> May 2019 - to ensure <u>SMV Ofsted</u> March 2020 - To ensure pupils of Success Criteria & Practice Indicators: 	hat current ence a broa re that pupi levelop the	<u>P</u> work to dev d and balan ls' <u>reading</u> c necessary la	ioneer Schools Ofst velop the new <u>PM Ca</u> ced curriculum that comprehension and	ed Ways Forwa urriculum includ t is not narrowed vocabulary deve asion skills in <u>rec</u> across the brea A	r <u>d:</u> es clear d in any elops thr e <u>ding</u> by dth of su ctivitie	progression in knowle way and they are fully roughout the school & the end of key stage 1 ubjects. s to evaluate impact	dge and skills in all sub, challenged. KS2 reading scheme in	ject areas so the school is addres Illenge so that p	ssed.	е	SEF Ref: CP- pages 9-12 SMV- pages 9-12 PM- pages 8-10 Business Plan Ref:	
 All Ofsted WF have been addressed – standing item FGB All actions for curriculum development achieved- SDP 1.1- WF linked to pupil outcomes achieved- pupil at least reach Successful Ofsted 24-25 – previous WF agreed fully achieved SIP/Ofsted agreed that curriculum WF have been achieved 	targets set ed & L/M goo	od+		• •	Ofst SIP v	mly Curriculum Steerir	ulum and Ofsted WF as g Group – Governor re		SIP/Ofsted Steering Gro termly repo from Govern	oup ort		
Keys actions to meet success criteria and practice indicators	Ŀ		(What mile		es required to fulfil key actions£vities should happen to achieve the key actions?)£					£	Activities to monitor implementation of key actions	00
Coach SLT to ensure that Ofsted WF evidence files in place at each Pioneer school & actions taken explicit within SEFs and Lead Inspector tabs on websites	JP	HW/KV /JR	July 2024 July - Lessons learnt from EH Ofsted June 24 shared with SMV/CP/PM SLT Ofsted evidence folders a focus	Oct 202 Sept/Oct – strear Ofsted evidence – for 90 min conve SIP T1/T2 visits to Ofsted evidence– and websites	2024 Jan 2025 April 2025 July 2025 treamline nce & prep onversations Ofsted evidence & websites systematically added to key folders Successful PM/CP/SMV Ofsteds 24-25 - previous WF agreed fully achieved & L/M good+. its to review nce- files addressing outcome gap and staff cpd linked to Ofsted L/M good+.			Weekly ExHt & HOS meetings to review evidence and SDP next steps	-Ofsted -SIP -Termly COG leadership focus visits			
Park Mead - Ofsted April 2019 -To ensure that current work to develop the new PM Curriculum includes clear progression in knowledge and skills in all subject areas so that children experience a broad and balanced curriculum that is not narrowed in any way and they are fully challenged.	JP/HW	PM Staff	that 24/25 curriculum d	July- April- ensure that previous curriculum developments 23/24 are embedded & that 24/25 curriculum developments are in place by April 2025- SDP 1.1/1.2 PM achieves 'STRONG GOOD' Ofsted 2025 PARK MEAD: SL Deep Dives T1-2 focus (all key curriculum area fully triangulated by							Weekly ExHt & HOS meetings to review evidence and SDP next steps	-Ofsted
<u>Chiddingly Ofsted May 2019</u> - to ensure that pupils' <u>reading</u> comprehension and vocabulary develops throughout the school & KS2 reading scheme in school is addressed.	JP/KV	CP Staff	end of T2 at PM) CHIDDINGLY: SL Deep Dives T2/T3 focus (all key curriculum area fully triangulated by ord of T2 at IM) Chiddingly achieves 'OUTSTANDING' Ofsted 2025						Weekly ExHt & HOS meetings to review evidence and SDP next steps	-SIP		
<u>SMV Ofsted</u> March 2020- To ensure pupils develop the necessary language comprehension skills in <u>reading</u> by the end of key stage 1 & to raise levels of challenge so that pupils make even greater progress across the breadth of subjects.	JP/JR	SMV Staff	by end of T2 at PM) SMV: SL Deep Dives T3-4 focus (all key curriculum area fully triangulated by end of T2 at PM) SMV achieves 'OUTSTANDING' Ofsted 2025						Weekly ExHt & HOS meetings to review evidence and SDP next steps	-Termly COG leadership focus visits		

1.6 Objective: JP Assessment & Data: move to <u>'3 data drops'</u> annually 24-25	with <u>interim 'pupil progress meetings'</u> to ensure	all	SEF Ref:
pupils 'on-track' to reach aspiring targ	ets set for July 2025.		CP- pages 9-12
Success Criteria & Practice Indicators:	Activities to evaluate impact against success criteria and practice indicators	ď	SMV- pages 9-12 PM- pages 8-10

 SLT and subjects leaders are able to track accurate The reduction to 3 data drops still enables rigorous to be put into place when required. Staff feedback that their 'workload' is improved via 24-25) 	'on-track' d	ata and tim	ely appropriate inter	ventions • Or • PPI • PPI	sted questionnaires 24-7 1- track' data- T2/4/6 & ii Ms, data drops, triangula aluations of termly interv	nterim PPMS T1/3/5 ation and termly assess	for rea	P X 2 Visit cus visits- ading fsted –EH	Business Plan Ref:	
Keys actions to meet success criteria and practice indicators	Ŀ	*** *	(What miles July 2024	Activities requisition activities should be activities of the other sectors and the othe	£	Activities to monitor implementation of key actions	00			
Coach staff to ensure the <u>changes of assessment/data</u> <u>drops</u> are clear for all : • Re/Wr/Ma: T2/4/6 • Foundation subjects : T3/T5 • Full PPMs: T2/4/6 • Interim PPM: T1/3/5	JÞ	All Pioneer staff	June/July- adjust assessment/monitorin g cycles 24-25 top reflect changes and comms with all staff/govs & rationale	system to ensure th Re/Wr/M Foundati Full PPM	s to link directly with ne at 'on-track' data is plac 1a: T2/4/6 on subjects : T3/T5 s: T2/4/6 PPM: T1/3/5		June/July- SLT evaluation of change to assessment/data drop/afternoon support staff	es	 'On-track' data- T2/4/6 & interim PPMS T1/3/5 PPMs, data drops, 	Ofsted questionnaires 24-25- 'workload'/ Qu
Coach staff to ensure that the support staff targeted intervention/programmes in afternoons across all Pioneer schools are having the desired impact	JP/HT	All Pioneer staff	June/July- changes to the accountability and timetabling structure of interventions organisation	to PPG/SEND within classes Teachers prep and resourc and prep for adjusts for the	e interventions. Evaluate impact e following term. (link Gov repor nt for the running and impact of	t beefier each termly PPM ts report on this process)	interventions (PPG/SEND) and impact on pupil outcomes		triangulation and termly assessments	of Ed Judgements- SIP/Ofsted

Leadership & Management

2.1 Objective: JP Headteacher Leadership model across Pioneer schools & SENCO Consultant/Lead alongside: To evolve leadership structure at Pioneer to 'Headteacher structure' as opposed to 'Head of School' model.												
Success Criteria & Practice Indicators: Activities to evaluate impact against success criteria and practice indicators Activities to evaluate impact against success criteria and practice indicators									PM- pages 16-20			
 Leaders and Governors are clear about how the HT model works within the Pioneer MAT, alongside a Lead SENCO & CEO. All leaders are clear about their roles, responsibility and accountability. (JDs & contracts) Other schools interested in joining Pioneer are clear about how the HT model operates and do not view leadership structure as a barrier to joining the MAT. 					 Leadership 24-25 questionnaires and COG leadership reports Feedback from schs in consultation with Pioneer Leadership retention review and succession planning 					Business Plan Ref: budget plan '24-2'	•	
Keys actions to meet success criteria and practice indicators	Ŀ		(What miles July 2024	Activities required to fulfil key actions £ (What milestone activities should happen to achieve the key actions?) £ July 2024 Oct 2024 Jan 2025 April 2025 July 2025							00	
Pioneer Headteachers from January 25: Define HT JD, pay range, accountability and how this relates to SENCO & CEO	JP	HOS & SENCO	July- linked staff, HR & Gov <u>informal</u> discussions around future MAT			v agreement regarding ccountability and pay			Budget adjustme	HR/DfE actions implemented- reports/emails	COG	

Pioneer SENCO from January 25: Define SENCO JD, accountability and how this relates to Headteachers & CEO	JP	SENCO & HOS	leadership/senco models	Nov- Dec- <u>formal con</u> impacted staff (form required)		April/May- '3 month changes & implement recruitment where re	t any headship	HR/DfE actions implemented- reports/emails	COG
Pioneer CEO from January 25: Define CEO JD, accountability and how this relates to Headteachers & SENCO	JP/COG	ExHt & HOS		Jan- Implement stall adjust perf managen accordingly Jan- HTs SENCO train grant Feb- March- review 9 make working adjust	nent objective etc ning via TCaF MAT staff changes and	June/July- '6 month r changes & transition any staff leadership o	al plans in place for	HR/DfE actions implemented- reports/emails	MAT Members /trustees
Future partnership leadership & SENCO structures from January 25: Define new HT to Pioneer regarding JD, pay range, accountability and how this relates to SENCO & CEO	JP	Partnership HTs/SENCOs and COG	Partnership agreements reflect future Pioneer structural changes	Oct/Nov- GST HT recruitment reflects the proposed Pioneer structural changes	Jan- GST HT appointed using Pioneer HT JDs etc & future SENCO arrangements reflect Pioneer model	Nutley partnership consultation- Leadership future plans calibrated with Pioneer structural change	New schs joining Pioneer have a planned Leadership structure that aligns with new Pioneer model (&financially viable)	HR/DfE actions implemented- reports/emails	COG

 2.2 Objective: IP Early Years Classes across Pioneer sch Success Criteria & Practice Indicators All training, structural & premises changes in place Pioneer school Redesigned EYFS curriculum in place by March 25 Pioneer school All stakeholders fully consulted with regarding the 	e to cater for to support	Septembo r rising 5's in Rising 5's wit	an EYFS class in ea	Activi practi ich • S • E ich • L		against success criteria a nformation ords ack	ind	COG- AB Early yrs lead Gov- KM	SEF Ref: CP- pages 18-20 SMV- pages 18-20 PM- pages 16-20 Business Plan Ref: EYFS class of 28- (15 reception a Rising 5 pupils' Premises change costs with cap Support staff EY training x4 Release time cover to teachers to	tal/grant apps
Keys actions to meet success criteria and practice indicators	Ŀ		(What mile July 2024		quired to fulfil ke should happen to ac Jan 2025	ey actions hieve the key actions? April 2025) July 2025	£	Activities to monitor implementation of key actions	00
To coach EYFS staff in order to <u>develop a new EYFS</u> <u>curriculum</u> , catering for 'Rising 5'.	JP/KV	EYFS Staff	July- KH/RB meet with LA EYFS consultants to design new EYFS curr format		T5: Tuesday 6n May (launch wi	to T2) T2: Tuesday 19- Novem esday 11 th March (involve C.Green as e ith staff and subject leaders)		Release time cover to teachers to attend meetings	Review of new EYFS curriculum/ premises/cpd	
Action EYFS Premises & Staffing Training requirements to fulfil the needs of an EYFS class in each Pioneer school from September 25	JP/ HOS	EYFS Staff	July-August – EH EYF5 premises changes implemented Sept- EH parent to review EYF5 premises changes Jan- Feb- 'purchase plan'/'building regs' applied for re premises changes July- Aug- premises changes Support staff consultation regarding EY cpd for R-5s Support staff Consultation regarding EY cpd for R-5s Jan- Feb- 'purchase plan'/'building regs' applied for re premises changes July- Aug- premises changes					Premises change costs with capital/gr ant apps Support staff EY training- x4 £3,000	via Claire Green /Rowena Dumbrell/ OFSTED (reports/emails) Reports to validate that all statutory requirements are met for new EYFS	COG- AB Early yrs lead Gov- KM
Action consultation with all stakeholders for the change of age range with all Pioneer schools – incorporating 'Rising 5's' with an EYFS class in each pioneer school	JP	Pioneer stakeholders (EYFS parents)	on EH EYES change to change to change consultation January-March Implement premises					h	classes.	

2.3 Objective: Wrap Around Care: H					School Clubs' for children to Pion		chool by Ma	rch 25		SEF Ref: CP- pages 18-20	
Success Criteria & Practice Indicators	•				es to evaluate impact e indicators	against success crite	eria and			SMV- pages 18-20 PM- pages 16-20	
 Before and after sch provision on place for workir NOR increases – as working parents can send their 				• At	OR figures for each Pione tendance at pre and afte arent questionnaires			COG & V/Chairs fo each sch		Business Plan Ref: to Wrap Around care	grants/funding linked
Keys actions to meet success criteria and practice indicators	Ŀ			stone activities sh	uired to fulfil key hould happen to ach	ieve the key actior			£	Activities to monitor implementation of key actions	00
			July 2024	Oct 2024	Jan 2025	April 2025	July 2025	5		denono	
Wrap Around Care Funding & Staffing Headteachers at each Pioneer school research and apply for grants/funding linked to Wrap Around care and recruit/appoint for roles	HOS	Pioneer Parents	Research and apply for grants/funding linked to Wrap Around care	Advertis	appoint for roles e/publicise provision OR/attendance at clubs	Strategies to ensure susta care-continuous advertisi (prospectus/banners/web Pioneer sch can be first ch	ng osite) so parent aware		grants/funding	 NOR figures for each Pioneer sch 	
Park Mead	HW		Discuss what the capacity is re wraparound provision with current staffing	Review and liaise with provider to discuss cu capacity. Carry out pa local need for wrapar providers and staff. Co application.	rent voice to ascertain ound care. Research	Interim review for wraparound care provision	Review and plan f 2025/26	or	ing linked to Wrap Around	 Attendance at pre and after sch clubs Parent questionnaires 	COG & V/Chairs for each sch
Chiddingly	KV		Meet with ESCC to discuss funding and guidance.	Review T1 breakfast a attendance. Research providers ar funding for after scho 4:15pm. Complete parent voic provision and need fo	d complete application for ol provision beyond e to assess current	Interim review wraparound care provided.	Review and plan f 2025-26	or	ound care		
SMV	JR		Receive go ahead to have bid money agreed. ESCC has bid with them including business plan and financial forecasting. Use funding to resource and prep to open Oct half term.	Open provision	Review uptake and effectiveness of provision with observations and supervision of Wrap Around care supervisor.	Review uptake and closeness to target of being 40% full (capacity to have 30)	Review uptake a closeness to tar of being 40% fu (capacity to hav 30). Audit and reviet the provision ar plan for next academic year.	rget Ill /e w			
East Hoathly	AB		Meet with ESCC to discuss funding and guidance, Complete parent voice to assess current provision and need for wraparound care.	End of T1 Research providers and complete application for funding for after school provision beyond 4:15pm. T2 – Wrap around care in place	Interim review wraparound care provided.	Interim review wraparound care provided.	Review and plan f 2025-26	or			

2.4 Objective: JP 'Sussex Pioneer Trust' (SPT): To convert 'Pioneer Federation' to a MAT by January 2025. SEF Ref:

 Success Criteria & Practice Indicators All MAT due diligence completed successfull Leadership, Governance and Premises devel plan' of SPT. Keys actions to meet success criteria and practice indicators 	y and SPN		or the long term 'g	rowth • Activities r	DfE Lega SPT.	indicators board report regard al reports (instructed red to fulfil key	d solicitors) regarding	g future of		CP- pages 18-20 SMV- pages 18-20 PM- pages 16-20 Business Plan Ref: per sch used for legal fees CFaF Grant used for CEO an SENCO cpd Activities to monitor implementation of key actions	0
SPT Policies/Procedures: Complete staff and parent consultation/informing of change to SPT & make necessary changes to policies/contractual procedure	JP	All Pioneer staff	July 2024 9th July - Complete SPT of Early Sept- MAT letter from staff/parents 26th Sept- formal 'MAT T	om COG to Pioneer upe meeting' with staff	ote	Jan 2025 Jan – March- all MAT contra	April 2025	July 2025 New recruitment packs to reflect MAT T/C – templates developed			
Grounds/Premises changes - SPT: legal procedures development for the transfer of ownership to the trust	JP	All Pioneer staff	Sept/Oct- staff contract Sept- Solicitors instru Oct- Jan- land/buildir	icted- via Diocese (Ll	H)	Jan-March: SPT created responsibilities develope deeds		MAT grant £25K g sch used for legal		 DfE board report regarding future of SPT. 	COG
MAT Leadership structure for SPT- see SDP section 1.1 -development of <u>Pioneer HTs</u> , <u>Chief Executive</u> <u>Officer</u> (CEO) <u>Chief Finance Officers</u> (CFOs) – including relevant training	JP/ COG	SLT & Bursars	July- linked staff, HR & Gov discussions around future MAT leadership/senco/ CFO models	roles/JDs/accoun Sept-Jan- CFO & Nov- Dec- consult (formal restructur Jan- implement st perf managemen Jan- HTs SENCC grant	tability a CEO cpc Itation w uring if re staff stru to bjecti O trainin ew staff	d in place vith impacted staff equired) ictural changes & adjust ive etc accordingly ng via TCaF MAT changes and make	April/May- '3 month MA changes & implement ar where required June/July- '6 month MA' changes & transitional p staff leadership changes	ny headship recruitment T review' of structural Ilans in place for any	Budget adjustments for changes in leadership range for HTs	 Legal reports (instructed solicitors) regarding future of SPT. 	DfE X3 Ofsteds 24-25
Pioneer MAT Governance to evolve to 'Member', 'Trustees' and 'LGBs' for Clusters: ensuring that Pioneer Governance continues to be highly effective in both supporting, challenging & holding leaders to account	JP/ COG	All Pioneer FGB	9 th July - Complete SPT consultation and FGB vote Early Sept- MAT letter from COG to Pioneer staff/parents	Sept- Jan: form Trustees (x11) a March 25 (1 x L	nulate <u>N</u> and <u>LG</u> LGB) &	Members (x5), B (x13) up until then 2 LGB (one for Ashdown Cluster	Formulate 2 LGB for (x13) up until March LGB (one for each clu Ashdown Cluster (13 (13))	25 (1 x LGB) & then 2 Ister of schs-		 Staff/leadershi p feedback regarding transfer/conve rsion to MAT 	
<u>SPT Growth Plan-</u> why join and what will be on offer/provided? Bring other 24/25 partnership schools (Nutley & GST) into SPT and ensure clarity for other schools joining the Trust (i.e. top-slice/curriculum/HR/leadership etc)	JP/ COG	Future Pioneer Schs	June/July: PECs and agreed 24/25 milestones for partnership schs July: Academy orders submitted for NP & GST	Sept- Jan: 'SPT Growth Plan' developed & wha trust would expec and offer joining : in the future	ct	Feb- March: Consulta GST stakeholders- M/ April – GST joins SPT June/July- NP joins SP	ΑT .	July: consultation for 7 th /8 th Schs to join SPT	Budget adjusted for top-slice MAT	and TUPE process	

2.5 Objective: JP GST and Nutley Partnerships, 'Locality Clusters' & Future	e Expansion: Continue effective collaborative partnership		SEF Ref:
strategies with other schools and ensure that collaboration results in raised pupil outcor	mes and staff effectiveness. Develop 'Locality Clusters' base	ed on	CP- pages 18-20
Pioneer structures (2 clusters of 3). Consideration of expansion to a 7 th Pioneer school p	artnership by September 25.		SMV- pages 16-20
Success Criteria & Practice Indicators:	Activities to evaluate impact against success criteria and practice indicators	đ	PM- pages 16-20 Business Plan Ref: 1/6 JP per sch
PEC Milestones achieved termly	 PEC meetings termly and minutes Staff and parent consultation regarding partnership 	COGs-	Busiliess Pidli Kel. 1/6 JP per sch
Fully partnership/MAT consultation	Starr and parent consultation regarding partnership Pupil Outcomes	AB/BS/	

Overall Partnership Outcome Achieved: 'Coll outcomes and staff workload and wellbeing which		-		1	fquestionnaires			KB		
Keys actions to meet success criteria and practice indicators	Ŀ		(What miles July 2024	Activities requi tone activities sho Oct 2024	red to fulfil key uld happen to ach Jan 2025		us?) July 2025	£	Activities to monitor implementation of key actions	8
Nutley & GST Partnership 24-25: implement Partnership Executive Committee (PEC) termly milestones in order to achieve defined partnership outcome.	JP/ COGs/ HTs	All Sch Stakeholders	June/July: PECs and agreed 24/25 milestones for partnership schs July: Academy	Weekly: PEC milestor Fortnightly: JP/COG of Termly: PEC review m newsletters GST Community Cons	week in each partners les reviewed weekly wi atch-up/touch base me leetings (staff feedback sultation- Feb 25 Mar rch 25June/July 25- f	th HT/COGs eetings () & stakeholder comm ch 25 - GST to covert to	unity partnership	1/6 JP per sch	 PEC meetings termly and minutes Staff and parent consultation regarding partnership 	COGs- AB/BS/ KB Nicola Blake/john Murray (LA) &
Pioneer Locality School Clusters: development of the 'Ashdown Cluster' (SMV, GST & NP) & the 'Ringmer Cluster' (CP, EH, PM)	JP/ COGs/ HTs	Cluster sch staff	orders submitted for NP & GST	Nov- March: agree cl leadership, subject le Meetings- Pioneer M	adership, LGBs, Staff	April- July: created ar Pioneer cluster mode			Pupil OutcomesStaff questionnaires	Lesley Hurst (Diocese)
Future school Expansion: MAT Growth Plan: ensure clarity for other schools joining the Trust (i.e. top- slice/curriculum/HR/leadership etc)	JP/ COGs	Future Pioneer Schs	and offer joining schs	h Plan' developed & what in the future d (7 th sch) partnership (to s		Feb- March: Consultation with Nutley and GST stakeholders- MAT April – GST joins SPT June/July- NP joins SPT	July: consultation for 7 th /8 th Schs to join SPT	0. č	Growth Plan Review	DfE (Duncan Walls & Melissa King)

2.6 Objective: JP Pioneer Subject Lea clearly defined mileston for action planning and	e expecta	ations whi	ich dovetail with							١	SEF Ref: CP- pages 18-20 SMV- pages 18-20	
Success Criteria & Practice Indicators	:					s to evaluate impact indicators	against success crite	ria and		1	PM- pages 16-20	
 Pioneer subject leaders have a significant impact Pioneer subject leaders have the appropriate time across the 4 schools. 			-		StaffOfste	l outcomes- termly ppms a training records and ques ed inspections x3 Governor reports- see dat	stionnaires linked to cpd		Ofsted Govs linked to SL		Business Plan Ref: cover to teachers to establish UPD/RMs	1 day Release per SL - time
Keys actions to meet success criteria and practice indicators	Ŀ		(What miles July 2024	stone acti		red to fulfil key uld happen to ach Jan 2025	<u>actions</u> ieve the key actior April 2025	s?) July 2025		E	Activities to monitor implementation of key actions	∞
Coach subject leaders in order for the development of <u>termly Cycle 1 MTPs</u> (x2 SMs termly)	JP/KV	All Teachers and SL	June/July- SMs defined with x2 termly for MTPs Sept INSET - reinforce termly MTP planning expectations	•	Termly (x2) st starters and o Termly SLT tr curriculum ch 2 x SIP visits v classes – pup Cohort Plann	aff meeting sessions for SL to quizzes. MTPs represented on iangulations to evaluate imple	develop C1 MTPs, intro websites, mentation and impact of ge and implications within luated each subject and add	T6 June / July- SLT (& evaluation of new C MTPs & Unit Progres Docs & English MTP: Governor reflective report with staff voi	ASIP) ASIP) ASIP) ASIP) ASIP AS	Vis	Termly SLT triangulations to evaluate implementation and impact of curriculum changes	SIP Reports – curriculum review focus & Ofsteds x3
Coach subject leaders in order for the development of <u>C1 Unit Progression/Road Maps Documents</u> (to include 'knowledge gained summary')	JP/KV	All Teachers and SL	July/Sept-SLT review C2 Unit prog Docs and adapted format so 'knowledge gained' is clear	Road Maps t		e time' across the year in order or C1 and to ensure that 'know		included	1 dav Release pe	establish UPD/RMs		

Coach 'English Leads' in order for the development of <u>Writing & GPS termly intent structure</u> developed to ensure clear progression for unit skills	JP/KV	BB/AH	June <mark>/July-</mark> SLT agree English MTP format with BB/AH	18th Sept - BB/AH present MTP English format to teachers in staff meeting	Oct- May- BB/AH use SM all Writing and GPS structure for utilise this plans to develop progressive planning	or planning. Cohort lead				
Focus Schs 'Deep Dives' via subject leaders – enabling all SLs to show a strong drive to the improvement of QofE in their subject area across the Pioneer Federation			that 24/25 curriculum de PARK MEAD: SL Deep Div end of T2 at PM) CHIDDINGLY: SL Deep Div by end of T2 at PM)	revious curriculum developme velopments are in place by Ap res T1-2 focus (all key curriculu ves T2/T3 focus (all key curricu focus (all key curriculum area	vril 2025- SDP 1.1/1.2 Im area fully triangulated by Ilum area fully triangulated	PM achieves 'STRONG GOOI Chiddingly achieves 'OUTST/ SMV achieves 'OUTSTANDIN	ANDING' Ofsted 2025	Teacher release time to visit focus schs	Weekly ExHt & HOS meetings to review evidence and SDP next steps	-Ofsted -SIP -Termly COG leadership focus visits
Subject Leader Action Plan (AP) 24-25 – 'coach & mentor' SL to develop effective APs	JP	Teachers – SLs	Termly MTP dev, quiz Ofsted file for Deep D judgements and cpd : subject website folde documents		addressing staff cpd que <u>Governor monitoring x</u> <u>9th Oct</u> - online meeting <u>9th July</u> - online meeting APs <u>Governor sch subject vis</u> T 3 - Governor 1 st visit to	2 online with SL to evaluate SL APs with SL evaluate impact 24	/25 as defined via SL ected AP objectives		Governor Subject monitoring reports – T2, T3, T5, T6	Subject link Governors

2.7 Objective: JP Church Schools development of the new SIAMS to cater for the new SIAMS to inspected.							-			SEF Ref: SMV- pages 18-20	
Success Criteria & Practice Indicators	:					s to evaluate impact a indicators	against success crite	ria and		Business Plan Ref: RE Syllables and resou	irces
 Strong 'good' SIAMS pre-inspection outcome SMV SIAMS SEF- 'full and summary' complet SMV Vision and Values embedded and interschools. 	ed and rea	ady for ins	pection 25-26.	th	• HO	P (MW) visit reports- S (AB) visit reports-T2 MS pre- inspection ou	2. T4	5 Pre- Insp	itoring X3 SIAMS ection- 24/25	cost= £400	
Keys actions to meet success criteria and practice indicators	Ŀ		(What mile			red to fulfil key a uld happen to achie		i	£	Activities to monitor implementation of key actions	∞
			July 2024	Oct	2024	Jan 2025	April 2025	July 2025			
SMV ' SIAMS SEF' & 'Church/SIAMS SMV website tab' & New SIAMS Framework Evidence	JP/JR	EH staff/ FGB	Draft SIAMS SEF 3 sections completed	Sept- Nov- of SIAMS SEF S (& 4 page su new framew evidence co website evic updated	MV in full ummary) & vork Ilation &	Alice Briley 'peer to pe SMV (based on EH SIA	ing visit – review SIAM eer' monitoring RE/SIA MS knowledge) – T2 & t ee Meetings - SIAMS, S	MS readiness at T4		Ethos committee minutes RE Governor visits x 2	JS (SMV)

Define & evidence of ' Statement of Entitlement' for SMV & 'Spirituality Statement/Policy'	JP/JR	SMV staff/ FGB	Sept- Template do Oct- bespoke docs 9 th Oct- FGB appro		Nov- Jan- dispersal to sch staff and onto websites – expectation of what statements mean in sch life	T3/4- DEP Visit- review SIAMS evidence	Action any DEP WF	Ethos committee minutes RE Governor visits x 4	JS (SMV)
Action all WF from 24 SMV DEP Visit reports & SMV Ethos Committee ways forward July 24: see embedded doc below SDP- RE, CW and SIAMS.docx	JP/JR	SMV staff/ FGB	DEP report published	<mark>Sept/Oct-</mark> HOS/JP review and AP reports		ussess impact of action nittee Meetings- DEP v		Ethos committee minutes RE Governor visits x 4	JS (SMV)
East Hoathy's SIAMS 'June 2024' Actions: 'Social Justice Cohort Initiative' See <u>SDP 24-25 Section 3.1</u> Objective: Social Justice Cohort Initiatives: Each Pioneer class to take the lead on a 'local area of Improvement'- demonstrating strong advocate approaches for social justice.	AB	EH pupils & local community	Discuss with relevant staff members	Classes to choose are to focus on. Each class to plan cre implement Social Justice to be itemi maintain the profile and celebrated in assemblies	ate action plans and sed in staff briefings to developments	Review process with ea and develop further for		Ethos committee minutes RE Governor visits x 4	JV (EH)

2.8 Objective: JP Safeguarding: To er		• '(24-25 Initiative Confide' and 'new	<u>es to inclue</u> w SCR form	<mark>de:</mark> n ať emb	edded		dures in pla	ce.		SEF Ref: CP- pages 18-20 SMV- pages 18-20 PM- pages 16-20	
Success Criteria & Practice Indicators		Sept 24)	to have success		Activities	s monitoring (Oct 2 to evaluate impact indicators	4) against success criter	ria and	9		Business Plan Ref: 'Confide' purchase cost	÷£
 Successful SMV LA safeguarding monitoring (Oct - Safeguarding is effective - The outcome of LA mon school systems/procedure for Safeguarding are h Ofsted Good+/Outstanding - Safeguarding - The si arrangements to: identify pupils who may need early help exploitation; help pupils reduce their risk of harm by secu to those who have the expertise to help; and manage saf to pupils.' 	nitoring and s ghly effectiv chools have a c or who are at ring the suppo	e. culture of safe risk of negle rt they need,	eguarding that support. ct, abuse, grooming or or referring them in a t	ts effective timely way	•		ection Reports- SMV Oc uarding visits and report		LA Safegu Team AB- ter visits	-	LA Sept 24 Safeguardir for 50+ staff: £	g staff training
Keys actions to meet success criteria and practice indicators	Ŀ		(What miles	-		red to fulfil key uld happen to ach	actions ieve the key action	s?)		£	Activities to monitor implementation of key	00
			July 2024	Oct 2	024	Jan 2025	April 2025	July 202	5		actions	
Effective safeguarding training in place across Pioneer Schools & Governance		Pioneer Staff & Governors	3rd Sept - Full staff safeguarding cpd via Dion LA officer (SCR updated)	Sept/Oct- Safeguarding target in all DSL/leadersl	g is a hip perf	JP DSL refresher cpd- 10 th Dec	External validation of SLT effectiveness LA monit	0	ding			

-DSL cpd and refreshers -Full staff safeguarding training	JP			management targets 23-24	KV - DSL refresher cpd- Jan 25			SIP Monitoring Visits- T1, T4, T6	SIP
-Governance requirements -cpd			9 th Sept- FGB – Governor safeguarding requirements		nors checking at each FGB g met and developing cumu erage		External validation of Governor Safeguarding effectiveness LA monitoring and Ofsted		
SMV (Oct 24) to have successful LA safeguarding monitoring: Coach staff and take necessary steps to ensure that SMV LA Safeguarding inspection results in at least Good+ outcome by Oct/Nov 2024.	JP/JR	SMV Staff	Ensure all aspects of EH/PM/CP LA inspection Nov 22 in place at SMV – including T6 LA newsletter actions	Sept- JR and Senior Ts (CP/NF) prep evidence folders from LA requires Late sept - Gov T1 monitoring- LA evidence checked	Oct/Nov- LA SMV inspection	Embed any ways forward from LA inspection	Prepare for SMV Ofsted Inspection Summer 25 – actions from LA completed	AB COG termly safeguarding visits and reports	AB
' Confide ' and new ' SCR format' embedded within safeguarding standard procedures at Pioneer	JP/HOS		'Confide ' purchased for all Pioneer schs	<mark>Sept- Nov - New 2017 - S</mark> key staff in place Dec- Template for new	training — via 'briefing Me treamlining recommendat look SCR designed and agr make the change over to n	tions shared and cpd for	Governor and LA checking in SCR to check all requirements in place	SIP Monitoring Visits- T1, T4, T6 AB COG termly safeguarding visits and reports	SIP AB

2.9 Objective: JP Pioneer NOR and A strategies to enable NOR to be the h			e <mark>gies-</mark> To ensu	re that Pic	oneer s	schools are pur	rsing all potenti	al advertisir	ıg	SEF Ref: CP- pages 18-20 SMV- pages 18-20	
Success Criteria & Practice Indicators	5:					to evaluate impact ndicators	against success crite	eria and		PM- pages 16-20	
 NOR in each sch increases Sept 25 at each sch- ca Ist preferences % to increase at each sch by Sept 		(118 with Ri	sing 5's)	•	Terr	nly HOS Report- NOR			AB and KM	Business Plan Ref: budget plan per sch Se	•
Keys actions to meet success criteria and practice indicators	Ŀ		(What miles July 2024		ies shou	red to fulfil key uld happen to ach Jan 2025	v actions ieve the key action April 2025	ns?) July 2025	£	Activities to monitor implementation of key actions	00
Advertising- radio and local papers -for key events and achievements - All schools Rising 5's in EYFS Class, Wrap around care initiative 24-25/ Outcomes July 24/ inspection June 24 New intake open -house events - to cater for all possible family dynamic- including weekend events HOS to visit local nurseries and pre-schools- to ensure parents aware of what is on offer at Pioneer schools	HOS	Local Community & New parents – Sept 25	which ones to public Rising 5's in ETFS Conspection tune 24 Sch prospectus 23- Open house new in	licise 1993, Wrap arol 24 updated an ntake Oct- Jan -	und care d links to - Sat/Sun	pers with events and s in diffice 74-257 (order websites — highlightin option for all schools ore-schools- presentat	ames July 241	May/June- assess NOR for Sept 24 & review impact of advertising initiatives	£500 Costs for printing copies of prospectuses /leaflets for events &	Implementation reviews if advertising strategies – weekly HOS meeting- standing item	JP

2.10 Objective: JP Community Cohesion: To ensures that each Pioneer school is proactive in developing strong community	SEF Ref:
Concision and checkivery engaging/involving parents in their child/ren's codeation.	CP- pages 18-20
	SMV- pages 18-20
24-25 Initiatives to include:	PM- pages 16-20

Pioneer Parent I	Forums (PF	•) termly: •	Social Justice Coh ew EYFS Curriculum, -Math			DP 3.1 Curriculum Developments 24-25	5, -Little Wandle & Pioneer Pho	onics			Business Plan Ref:	
Success Criteria & Practice Indicators	5:					s to evaluate impact indicators	against success crite	eria and		~	Cost of Social justice of leaflets etc - £100	ampaigning-
 % of Park Mead parents attending parent consult % of Park Mead pupils reading at home weekly to 			5 23-24	•	par	S termly FGB report for ent engagement for rea etings		,	AB and I	KM		
Keys actions to meet success criteria and practice indicators	Ŀ		(What miles			ired to fulfil key buld happen to ach		ıs?)		£	Activities to monitor implementation of key	8
			July 2024	Oct 202	24	Jan 2025	April 2025	July 202	5		actions	
See 3.1 Objective: Social Justice Cohort Initiatives: Each Pioneer class to take the lead on a 'local area of Improvement'- demonstrating strong advocate approaches for social justice. <i>Parents</i> <i>involved and hep run these class initiatives</i> .	HOS	Parent community at each sch	Sept/Oct- each cla social justice initia Oct/Nov- publicise involve class paren (newsletter/radio/ Nov- Jan- start can MP/pupil council/f	tive. the initiative a its social media) npaign/write to	nd	Feb- April: drive thro additional campaigni <u>Parent forum</u> to raise	ng if required.	July: evaluate impact of socia justice initiativ the school			DEP Visits to SMV and EH HPS 'peer to peer' reviews- T2/T4	MW – DEP 'Peer to Peer' SLT
Pioneer Parent Forums (PF) termly at each school: -new EYFS Curriculum -Maths Mastery -Reading at home -Curriculum Developments 24-25	HOS	Parent community at each sch	Sept- agree PF foc Ask parents in new would also like. Oct/Nov- Maths N NR	vsletters what t Nastery PF- AB a	hey and	March- Curriculum Developments 23- 24 & new EYFS Curriculum April/May- parent	July - Review PF feed for 25/26	back forms and p	olan		Review parent feedback firms after each PF session	JΡ
-Little Wandle & Pioneer Phonics			Jan/Feb- Reading a Wandle & Phonics		2	choices focus						

Behaviour & Attitudes

East Hoathly COHORT ATTENDANCE TARGETS FOR 2024/2025

East H	oathly	Attendance figure for previous year	Term 1	Term 2	Term 3	Term 4	Term 5	Term 6
Whole	Target	96%	96%	96%	96%	96%	96%	96%
School	Actual	94%	95.3%	94.7%				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 6	Actual	95.8%	94%	92.4%				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 5	Actual	95.7%	91.2%	94%				
	Target	96%	96%	96%	96%	96%	96%	96%

Year 4	Actual	95.2%	95.2%	92.8%				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 3	Actual	91%	98.3%	96.3%				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 2	Actual	96.8%	98.1%	97.8%				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 1	Actual	96%	91.9%	93.2%				
	Target	96%	96%	96%	96%	96%	96%	96%
EYFS	Actual	93.3%	98.9%	96.4%				

East Hoathly Termly Milestones for Attendance

						Abse	ence					
	Ter	m 1	Ter	Term 2		m 3	Ter	m 4	Term 5		Ter	m 6
	Target	Target Actual T		Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
All Pupils	96%	95.3%	96%	94.7%	96%		96%		96%		96%	
Gender												
Male	96%	95.1%	96%	94.6%	96%		96%		96%		96%	
Female	96%	95.2%	96%	94.9%	96%		96%		96%		96%	
Free School Meals												
Non-FSM	96%	95%	96%	95.7%	96%		96%		96%		96%	
FSM	96%	95.3%	96%	88.3%	96%		96%		96%		96%	
English as a First Language												
Non-EAL	96%	95.1%	96%	94.6%	96%		96%		96%		96%	
EAL	96%	95.2%	96%	97.1%	96%		96%		96%		96%	

Special Education Needs									
No SEN	96%	95%	96%	96.4%	96%	96%	96%	96%	
SEN Support	96%	95.3%	96%	90%	96%	96%	96%	96%	
EHC	96%	95.3%	96%	98.5%	96%	96%	96%	96%	

			F	ersister	nt Absen	ce (PA)	% under	90% at	tendanc	е		
	Ter	m 1	Ter	m 2	Ter	m 3	Ter	m 4	Ter	m 5	Ter	m 6
East Hoathly	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
All Pupils	8.0	15.5 12/77	8.0	12.9% 10/77	8.0		7.5		7.5		6.0	
Gender												
Male	8.0	15% 6/38	8.0	12.8% 5/39	8.0		7.5		7.5		6.0	
Female	8.0	15.3% 4/39	8.0	13.1% 5/38	8.0		7.5		7.5		6.0	
Free School Meals												
Non FSM	8.0	10.4% 7/67	8.0	9.0% 6/66	8.0		7.5		7.5		6.0	
FSM (15 children)	8.0	50% 5/10	8.0	36.3% 4/11	8.0		7.5		7.5		6.0	
English as a First Language												
Non-EAL	8.0	15% 11/73	8.0	13.6 10/73	8.0		7.5		7.5		6.0	
EAL	8.0	25% 1/4	8.0	0 0/ 4	8.0		7.5		7.5		6.0	
Special Education Needs												

No SEN	8.0	8.6% 5/58	8.0	5.3 3/56	8.0	7.5	7.5	6.0	
SEN Support	8.0	36.8% 7/19	8.0	33.3 7/21	8.0	7.5	7.5	6.0	
EHC	8.0	0/1	8.0	0 0/1	8.0	7.5	7.5	6.0	

St Mary's COHORT ATTENDANCE TARGETS FOR 2024/2025

St M	ary's	Attendance figure for previous year	Term 1	Term 2	Term 3	Term 4	Term 5	Term 6
Whole	Target	96%	96%	96%	96%	96%	96%	96%
School	Actual	%	97.3%	95.9%				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 6	Actual	%	93.3%	92.6%				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 5	Actual	%	98.7%	96.14%				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 4	Actual	%	96.5%	94.15%				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 3	Actual	%	97.9%	97.31%				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 2	Actual	%	99.7%	99.17%				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 1	Actual	%	97.4%	95.48%				
	Target	96%	96%	96%	96%	96%	96%	96%
EYFS	Actual	%	96.1%	95.99%				

St Mary's Termly Milestones for Attendance and Persistent Absence for all Pupils

						Abse	ence					
	Ter	m 1	Ter	m 2	Ter	m 3	Ter	m 4	Ter	m 5	Ter	m 6
	Target	Actual										
All Pupils	96%	97.3%	96%	95.9%	96%		96%		96%		96%	
Gender												
Male	96%	96.1%	96%	94.73%	96%		96%		96%		96%	
Female	96%	98.8%	96%	97.5%	96%		96%		96%		96%	
Free School Meals												
Non-FSM	96%	96.28%	96%	96.42%	96%		96%		96%		96%	
FSM	96%	98.6%	96%	93.1%	96%		96%		96%		96%	
English as a First Language												
Non-EAL	96%	96.16%	96%	95.94%	96%		96%		96%		96%	
EAL	96%	91.78%	96%	91.74%	96%		96%		96%		96%	
Special Education Needs												
No SEN	96%	97.12%	96%	96.96%	96%		96%		96%		96%	
SEN Support	96%	95.8%	96%	93.66%	96%		96%		96%		96%	
EHC	96%	97.52%	96%	95.03%	96%		96%		96%		96%	

			Р	ersisten	it Absen	ce (PA)	% under	⁻ 90% at	tendanc	e		
	Ter	m 1	Ter	m 2	Ter	m 3	Ter	m 4	Ter	m 5	Ter	m 6
St Mary's	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
All Pupils	8.0	12.3%	8.0	14.6%	8.0		7.5		7.5		6.0	
Gender												
Male	8.0	8/47 17%	8.0	9/48 18.75%	8.0		7.5		7.5		6.0	
Female	8.0	2/34 5.8%	8.0	3/34 8.8%	8.0		7.5		7.5		6.0	
Free School Meals												
Non FSM	8.0	8/69 12.5%	8.0	12/81 14.81%	8.0		7.5		7.5		6.0	
FSM	8.0	2/12 16.67%	8.0	3/13 14.81%	8.0		7.5		7.5		6.0	
English as a First Language												
Non-EAL	8.0	10/80 12.5%	8.0	12/81 14.81%	8.0		7.5		7.5		6.0	
EAL	8.0	0	8.0	0	8.0		7.5		7.5		6.0	
Special Education Needs												
No SEN	8.0	5/55 9.1%	8.0	5/55 9.1%	8.0		7.5		7.5		6.0	
SEN Support	8.0	5/21 23.8%	8.0	6/22 21.3%	8.0		7.5		7.5		6.0	
EHC	8.0	0	8.0	1/5 20%	8.0		7.5		7.5		6.0	

Chiddingly COHORT ATTENDANCE TARGETS FOR 2024/2025

<u>Chiddingly</u>		Attendance figure for previous year	Term 1	Term 2	Term 3	Term 4	Term 5	Term 6	
Whole	Target	96%	96%	96%	96%	96%	96%	96%	
School	Actual	94%	94.6	93.8					
	Target	96%	96%	96%	96%	96%	96%	96%	
Year 6	Actual	93.6%	91.2	90.3					
	Target	96%	96%	96%	96%	96%	96%	96%	
Year 5	Actual	92.3%	96.3	95					
	Target	96%	96%	96%	96%	96%	96%	96%	
Year 4	Actual	95.2%	91.8	93.4					
	Target	96%	96%	96%	96%	96%	96%	96%	
Year 3	Actual	94.4%	98.5	96.9					
Year 2	Target	96%	96%	96%	96%	96%	96%	96%	
	Actual	95.7%	92.7	91.2					
	Target	96%	96%	96%	96%	96%	96%	96%	
Year 1	Actual	93.5%	93.5	95.9					
EYFS	Target	96%	96%	96%	96%	96%	96%	96%	
	Actual	95.3%	99.5	94.9					

Chiddingly Termly Milestones for Attendance and Persistent Absence for all Pupils

	Absence											
	Term 1		Term 2		Term 3		Term 4		Term 5		Term 6	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
All Pupils	96%	94.6	96%	93.8	96%		96%		96%		96%	
Gender												
Male	96%	96	96%	94.4	96%		96%		96%		96%	
Female	96%	93.4	96%	93.2	96%		96%		96%		96%	
Free School Meals												
Non-FSM	96%	94.5	96%	93.9	96%		96%		96%		96%	
FSM	96%	95.2	96%	93	96%		96%		96%		96%	
English as a First Language												
Non-EAL	96%	94.6	96%	93.7	96%		96%		96%		96%	
EAL	96%	96.2	96%	98	96%		96%		96%		96%	
Special Education Needs												
No SEN	96%	95.3	96%	94.7	96%		96%		96%		96%	
SEN Support	96%	93.1	96%	90.3	96%		96%		96%		96%	
EHC	96%	91.4	96%	95.4	96%		96%		96%		96%	

Chiddingly	Persistent Absence (PA) % under 90% attendance											
Cinddingry	Term 1		Term 2		Term 3		Term 4		Term 5		Term 6	
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
All Pupils	8.0	22/101 = 21.78%	8.0	18/103 = 17.5%	8.0		7.5		7.5		6.0	
Gender												
Male	8.0	8/48 = 16.67%	8.0	11/49 = 22.5%	8.0		7.5		7.5		6.0	
Female	8.0	14/53 =26.42%	8.0	7/54 = 13%	8.0		7.5		7.5		6.0	
Free School Meals												
Non FSM	8.0	18 /84 = 21.42%	8.0	13/85 = 15.3%	8.0		7.5		7.5		6.0	
FSM	8.0	4/17 = 23.53%	8.0	5/18= 27.8%	8.0		7.5		7.5		6.0	
English as a First Language												
Non-EAL	8.0	22/100 = 22%	8.0	18/102= 17.7%	8.0		7.5		7.5		6.0	
EAL	8.0	0/1 = 0	8.0	0/1	8.0		7.5		7.5		6.0	
Special Education Needs												
No SEN	8.0	18/80= 22.5%	8.0	13/82= 15.9%	8.0		7.5		7.5		6.0	
SEN Support	8.0	4/20 =20%	8.0	5/20= 25%	8.0		7.5		7.5		6.0	
ЕНСР	8.0	0 /1 =0	8.0	0/1	8.0		7.5		7.5		6.0	

Park Mead COHORT ATTENDANCE TARGETS FOR 2024/2025

Park I	Mead	Attendance figure for previous year (same cohort's attendance figure)	Term 1	Term 2	Term 3	Term 4	Term 5	Term 6
Whole	Target	96%	96%	96%	96%	96%	96%	96%
School	Actual	%	96.2	95.3				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 6	Actual	%	96	94.7				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 5	Actual	%	96.3	96.7				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 4	Actual	%	99.2	98.3				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 3	Actual	%	97.3	95.9				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 2	Actual	%	96.8	96.2				
	Target	96%	96%	96%	96%	96%	96%	96%
Year 1	Actual	%	96.8	95.6				
	Target	96%	96%	96%	96%	96%	96%	96%
EYFS	Actual	%	91.6	92.2				

	_			1 1 1 1 Y 1 V I	neston	63 101 /						
						Abse	ence					
	Ter	m 1	Ter	m 2	Ter	m 3	Ter	m 4	Ter	m 5	Ter	m 6
	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
All Pupils	96%	96.27	96%	94	96%		96%		96%		96%	
Gender												
Male	96%	95.7	96%	95.6	96%		96%		96%		96%	
Female	96%	97.4	96%	93	96%		96%		96%		96%	
Free School Meals												
Non-FSM	96%	96.7	96%	90.5	96%		96%		96%		96%	
FSM	96%	94	96%	95	96%		96%		96%		96%	
English as a First Language												
Non-EAL	96%	96.3	96%	94.2	96%		96%		96%		96%	
EAL	96%	92.1	96%	100	96%		96%		96%		96%	
Special Education Needs												
No SEN	96%	97	96%	95	96%		96%		96%		96%	
SEN Support	96%	93.9	96%	91.6	96%		96%		96%		96%	
EHC	96%		96%		96%		96%		96%		96%	

Park Mead Termly Milestones for Attendance

			P	ersister	nt Absen	ce (PA) ^v	% under	90% at	tendanc	е		
	Ter	m 1	Ter	m 2	Ter	m 3	Ter	m 4	Ter	m 5	Ter	m 6
Park Mead	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
All Pupils	8.0	12/91 13%	8.0	14/91 15%	8.0		7.5		7.5		6.0	
Gender												
Male	8.0	8/46 17.3%	8.0	9/46 19%	8.0		7.5		7.5		6.0	
Female	8.0	4/45 8.8%	8.0	5/45 11%	8.0		7.5		7.5		6.0	
Free School Meals												
Non FSM	8.0	9/75 12%	8.0	9/75 12%	8.0		7.5		7.5		6.0	
FSM	8.0	3/16 18.7%	8.0	5/16 31%	8.0		7.5		7.5		6.0	
English as a First Language												
Non-EAL	8.0	12/90 13.3%	8.0	14/90 15%	8.0		7.5		7.5		6.0	
EAL	8.0	0/1 0%	8.0	0/1 0%	8.0		7.5		7.5		6.0	
Special Education Needs												
No SEN	8.0	7/69 10%	8.0	6/69 87%	8.0		7.5		7.5		6.0	
SEN Support	8.0	5/22 22%	8.0	8/22 36%	8.0		7.5		7.5		6.0	
EHC	8.0		8.0		8.0		7.5		7.5		6.0	

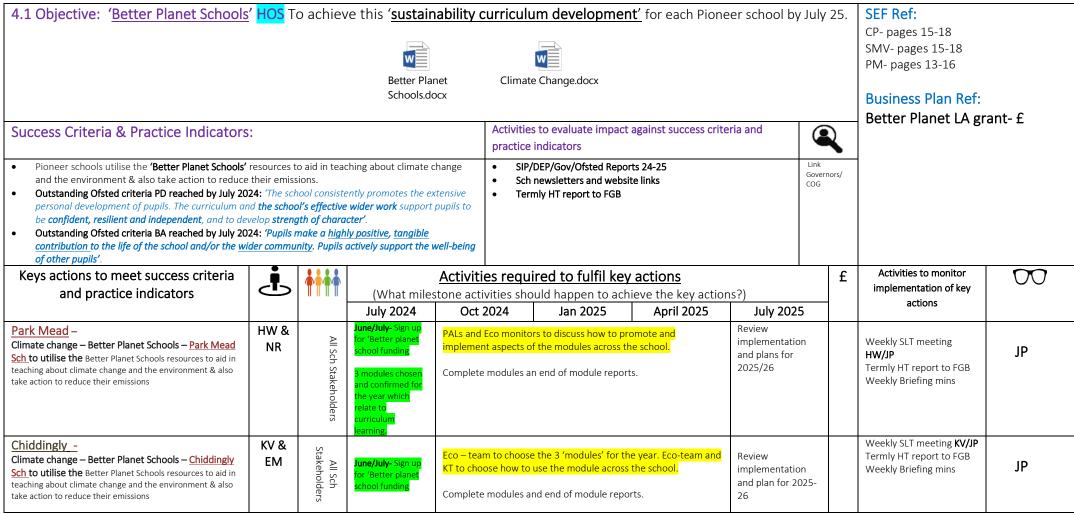
 3.1 Objective: <u>Social Justice</u> Cohor Success Criteria & Practice Indicators Pioneer schools 'wider curriculum' judged a good Outstanding Ofsted criteria BA reached by July 20 <u>contribution</u> to the life of the school and/or the <u>w</u> of other pupils'. 	; +/outstand 24: <i>'Pupils</i>	ing by all ex make a <u>high</u>	demonstrating ternal monitoring	g a stro	ng advo Activitie practice • SIP	he lead on a ' <u>lo</u> ocate approache s to evaluate impact indicators /DEP/Gov/Ofsted Repoi newsletters and websi mly HT report to FGB	es for social just against success crite rts 24-25	tice.	Link Gover COG		SEF Ref: CP- pages 12-15 SMV- pages 12-15 PM- pages 13-16 Business Plan Ref: 4 for social justice where ap	
Keys actions to meet success criteria and practice indicators	Ŀ			tone acti		ired to fulfil key buld happen to ach Jan 2025		ns?) July 202	25	£	Activities to monitor implementation of key actions	00
Park Mead - Each PM class to take the lead on a 'local area of Improvement' - demonstrating a strong advocate approaches for social justice. Ensuring that PM pupils 'make a highly positive, tangible contribution to the life of the school and/or the wider community'	HW	PM pupils & local community	Discussed with staff during inset day end of July	Classes to o take owner Each class t action plan Social Justi maintain th	choose an ar rship of and to plan and c to impleme ce to be item	ea / subject they want to work towards improving, treate a manageable nt the process, nised in staff briefings to d developments	Review process with each class.	Assess impact a develop further 2025/26	ind		Weekly SLT meeting HW/JP Termly HT report to FGB Weekly Briefing mins	JP
<u>Chiddingly</u> – Each <u>CP class</u> to take the lead on a 'local area of Improvement' - demonstrating a strong advocate approaches for social justice . Ensuring that CP pupils <i>'make a highly positive</i> , <u>tangible contribution</u> to the life of the school and/or the <u>wider community</u> '	KV	CP pupils & local community		focus on.	s to plan cr	ea of improvement to eate and implement	Review implementation with each class.	Assess impact refine for 202			Weekly SLT meeting KV/JP Termly HT report to FGB Weekly Briefing mins	JP
<u>St Mary's</u> - Each <u>SMV class</u> to take the lead on a 'local area of improvement'- demonstrating a strong advocate approaches for social justice. Ensuring that SMV pupils 'make a highly positive, tangible contribution to the life of the school and/or the wider community'	JR	SMV pupils & local community	Introduced to staff in July inset – asked to consider local links	Classes to area of improven focus on. Each class create act and imple	nent to s to plan tion plans	Social Justice to be itemised in staff briefings to maintain the profile and developments celebrated in assemblies.	Review implementation with each class – add to corridor display to demonstrate the process being made.	Assess impact refine for 202			Weekly SLT meeting JR/JP Termly HT report to FGB Weekly Briefing mins	JP
East Hoathly- Each EH class to take the lead on a 'local area of Improvement' - demonstrating a strong advocate approaches for social justice . Ensuring that EH pupils 'make a <u>highly positive</u> , <u>tangible contribution</u> to the life of the school and/or the <u>wider community'</u>	AB	EH pupils & local community	Discuss with relevant staff members	focus on. Each class implemer Social Justi maintain th	s to plan cr nt ce to be item	ea of improvement to eate action plans and nised in staff briefings to d developments is,	Review process with each class.	Assess impact a develop further 2025/26			Weekly SLT meeting AB/JP Termly HT report to FGB Weekly Briefing mins	JP

3.2 Objective: HOS Attendance – en	sure puj	pils have	e <u>high attendance</u> (at	least at	NA) and that sv	vift action is tak	en.		SEF Ref: CP- pages 12-15 SMV- pages 12-15 PM- pages 13-16 Business Plan Ref: t	
Success Criteria & Practice Indicators	s:				es to evaluate impact indicators	against success crite	eria and		attendance cases	
 Termly targets for cohorts and whole school achieved (N Absence for all Pupils' charts above PA families met with promptly and action plan develope Advice and support sought from other agencies where n Children happy and motivated to be coming to school 	d with time fr			Me PA reco	tnightly attendance percent etings with PA families arrai meetings followed up with ognised and celebrated with endance shared with goverr	nged a phone call – increased at n family		2x govs evaluation visits SIP x3 a year & Ofsted		
Keys actions to meet success criteria and practice indicators	Ŀ		(What milestone act	ivities sho	ired to fulfil key ould happen to ach	ieve the key actior	· ·	£	Activities to monitor implementation of key actions	00
Park Mead – • Attendance Actions Evidence file (electronic/physical) • Review Attendance percentages fortnightly • Arrange meetings promptly after an issue is identified • Support families with referrals to external agencies where appropriate • Follow Attendance Policy in liaison with LA where appropriate • Report attendance and action taken to FGB termly	HW	All staff & parents	July 2024 Oct July/Sept- Attendance policy upda Sept- new penalty information see Adaptions to attendance policy in Daily – Attendance registers collad Weekly – ARBOR attendance report Termly – attendance letter to all p TASS meetings x 3 a year to review Class attendance reward re-instatthe newsletter.	nt out to pare cluding up to ted and acted orts analysed l parents. SDP a w attendance	ents (and LA summary poste date guidance, l on where required. by HW and JD. Protocol foll- and HOS reports completed and discuss ways forward.	r) owed accordingly. termly.	July 2025 Review attendance plans. Report end year attendance t families.	ce of	Weekly SLT meeting HW/JP Termly HT report to FGB Fortnightly review evidence	JP
 Chiddingly	KV	All staff & parents	July/Sept- Attendance policy upda Sept- new penalty information set Adaptions to attendance policy in TASS meetings with SPOC x 3 a ye Daily – Attendance registers and o Fortnightly - attendance tracking. Termly - attendance letter sent fo needed with families. SDP attenda	nt out to pare cluding up to ar collation of at and notes log r all pupils. Ta	nts (and LA summary poste date guidance, tendance information, s completed, argeted meetings and conve		Review attendanc plans. Report end year attendance t families.	of	Weekly SLT meeting KV/JP Termly HT report to FGB Fortnightly review evidence	JP
St Mary's - • Attendance Actions Evidence file (electronic/physical) • Review Attendance percentages fortnightly • Arrange meetings promptly after an issue is identified • Support families with referrals to external agencies where appropriate • Follow Attendance Policy in liaison with LA where appropriate • Report attendance and action taken to FGB termly	JR	All staff & parents	July/Sept- Attendance policy upda new penalty notice guidance. Sept- new penalty information se parents (and LA summary poster)	nt out to	Daily – Attendance regis attendance information. Fortnightly - attendance completed. Termly - attendance lett Targeted meetings and as needed with families. and HoS reporting.	tracking and notes logs er sent for all pupils. conversations termly or	Annual Reports sh attendance to be shared with parer Review plans with families, Attendar at NA + with PA b	nts n nce	Weekly SLT meeting JR/JP Termly HT report to FGB Fortnightly review evidence	JP
East Hoathly- Attendance Actions Evidence file (electronic/physical) Review Attendance percentages fortnightly Arrange meetings promptly after an issue is identified	AB	All staff	July/Sept- Attendance policy upda Sept- new penalty information ser Class Attendance reward re-instat	nt out to pare	ents (and LA summary poste	r)	July- Annual Repo show attendance		Weekly SLT meeting AB/JP Termly HT report to FGB Fortnightly review evidence	JP

Support families with referrals to external agencies where	&	Fortnightly meeting with AB / MM to share attendance analysis (recorded on excel document)	be shared with		
appropriate	parents	Nudge letters sent accordingly and tracked on for monitoring purposes	parents		
 Follow Attendance Policy in liaison with LA where appropriate 		Termly attendance letters sent to all pupils parents/carers	Review plans with		
 Report attendance and action taken to FGB termly 		Attendance concerns shared with key staff	families, Attendance		
		My Concern used as a tool to record and monitor attendance concerns.	at NA + with PA below		
		Termly attendance reporting to governors. Review family action plans	National average.		
		Attend 3 x meetings with TASS team member (Natalie Greenway)	Annuals attendance		
			reports shared with		
			parents/carers		

3.3 Objective: Sports Games Marks EB, across Federation. Achieving 'Silver/Gold Success Criteria & Practice Indicators	d' mark a	ward for	SMV and emb	edded '(Gold' awa	ard at EH, PM an	-		AES	Z	SEF Ref: CP- pages 12-15 SMV- pages 12-15 PM- pages 13-16 Business Plan Ref:	Sports Grant
 All stakeholders clear what is means to have the off or the pupils daily is clear for all. Gold Mark Traits clearly embedded within the sch Silver Mark achieved at SMV and traits clear to all 	iools.	'ds at the sci	noois le what does it	means	•	Pupil and parent que Sport Grant Report 2 Subject Governor Re		ncluded to PE	PE Link Govern		Allocation - AES and Gam	ies Marks
Keys actions to meet success criteria and practice indicators	Ŀ		(What miles July 2024	stone acti		i <mark>red to fulfil key</mark> uld happen to ach Jan 2025	<u>/ actions</u> nieve the key action April 2025	s?) July 202	5	£	Activities to monitor implementation of key actions	00
Embed 'Gold ' Mark Award at EH, PM and CP	AA/ HOS/ EB	EH, PM and CP staff, pupils and parents	files updated accordin Oct-Parents and pupi	rhat 'Gold' Aw ded and main ngly Is made awar ing embedded lements and i	vard means fo taining - sch i e of the achie d this year 23	or each sch and what mprovement evidence evement from July 23 -24- i.e. active mile etc	Feb-June-EB to report a spending and embedded these Pioneer schs – PE Report	d of gold mark trait	ts in		Weekly strategic meeting with HOS (HW, KV and AB) to review PE developments and termly touch base review with PE lead- EB	JÞ
Achieving 'Silver/Gold' Mark Award for SMV	AA/ JR/ EB	SMV Staff, pupils and parents	Sept- HOS (JR) and ne for SMV and what tra improvement evidence Oct-Parents and pupi aspirations achievem 23-24- i.e. active mile Nov- Jan- PE Award e supporting with these	its needed en ce files update Is made awar ent and the st etc lements and i	nbedded and ed accordingl e of the the S trategies bein	maintaining - sch y ilver Award and g embedded this year	May/June- evidence SMV Silver award ach July- EB to report on imp spending and embedded SMV – PE and Sports Gra	nieved. Dact of PE grant d of gold mark trait			Weekly strategic meeting with SMV HOS (JR) to review PE developments and termly touch base review with PE lead- EB	JP

Personal Development



<u>St Mary's</u> - Climate change – Better Planet Schools – <u>SMV Sch</u> to utilise the Better Planet Schools resources to aid in teaching about climate change and the environment & also take action to reduce their emissions	JR & SMV STs	All Sch Stakeholders	June/July- Sign up for 'Better planet school funding	September: new PALS lead engaged and Wildlife Explorers Modules chosen and confirmed for the year which relate to curriculum learning. Complete modules an end of module reports.	Complete modules an end of module reports. Celebrate visually around school – on display.	Complete modules an end of module reports. Celebrate visually around school – on display.	Review implementation and plan for 2025- 26	Weekly SLT meeting JR/JP Termly HT report to FGB Weekly Briefing mins	JP
East Hoathly- Climate change – Better Planet Schools – EH Sch to utilise the Better Planet Schools resources to aid in teaching about climate change and the environment & also take action to reduce their emissions	AB & KT	All Sch Stakeholders	June/July- Sign up for 'Better planet school funding	aspects of the modu	rs to discuss how to pro les across the school. n end of module report		Review implementation and plan for 2025- 26	Weekly SLT meeting AB/JP Termly HT report to FGB Weekly Briefing mins	JP

4.2 Objective: Health Schools Award Healthy Schools Award.docx	Неа	Dheer sc	s Healthy Sch	hools	ſ	d Health Scho	V	y 2025. <mark>HOS</mark>			SEF Ref: CP- pages 15-18 SMV- pages 15-18 PM- pages 13-16 Business Plan Ref: P	Healthy Schools
Success Criteria & Practice Indicators	5:					s to evaluate impa indicators	act against success cr	iteria and			grant per sch= £3000	
 Pioneer schools achieve HS status by July 2025 & teaching & learning about healthy living for Pione Outstanding Ofsted criteria PD reached by July 20 personal development of pupils. The curriculum a be confident, resilient and independent, and to de Outstanding Ofsted criteria BA reached by July 20 contribution to the life of the school and/or the w of other pupils'. 	er pupils. 24: 'The sch nd the schoo velop streng 24: 'Pupils r	ool consiste o l's effective o th of charac nake a <u>highl</u>	ntly promotes the exter wider work support pu :ter' . <u>y positive, tangible</u>	nsive pils to	• Sch	'DEP/Gov/Ofsted Re newsletters and we mly HT report to FGI	bsite links		Link Governo COG	ors/		
Keys actions to meet success criteria and practice indicators	Ŀ					ired to fulfil k ould happen to a	ey actions achieve the key acti	ons?)		£	Activities to monitor implementation of key	00
		-	July 2024	Oct 20		Jan 2025	April 2025	July 202	5		actions	
Park Mead – Park Mead Sch to achieve HS status by July 2025 & utilise the 'Healthy School Award' resources to aid in teaching & learning about healthy living for PM pupils. 'Pupils actively support the well-being of other pupils'.	HW & NR	All Sch Stakeholders	PM completed C Healthy Schools C	mpact. One c cooking works College. To als	of the main shops (tabl so develop	n focuses being on 'Hea le talk) x 4 across the y	IS across PM to maximise althy Eating' and to include ear and a visit to Plumpton ence for pupils and staff as	Evaluation rep of impact completed.	port		Weekly SLT meeting HW/JP Termly HT report to FGB Weekly Briefing mins	JP

<u>Chiddingly -</u> <u>Chiddingly Sch</u> to achieve HS status by July 2025 & utilise the 'Healthy School Award' resources to aid in teaching & learning about healthy living for CP pupils. 'Pupils actively support the well-being of other pupils'.	KV & EM	All Sch Stakeholders	Attend healthy schools meeting, register and KS2 pupil's complete My School My Health survey.		r funding for healthy schoo n', create action plan and		Achieve Healthy schools status. KS2 pupils to complete My School My Health survey	Weekly SLT meeting KV/JP Termly HT report to FGB Weekly Briefing mins	JP
St Mary's - SMV Sch to achieve HS status by July 2025 & utilise the 'Healthy School Award' resources to aid in teaching & learning about healthy living for SMV pupils. 'Pupils actively support the well-being of other pupils'.	JR & SMV STs	All Sch Stakeholders	Register for Healthy School. Award Apply for Healthy Schools Grant. My school survey to be completed and receive confirmation of success.	September – NF lead on this strand to use funds to create school teaching kitchen Chartwells food workshops to take place – healthy options taught. Adapt lunchtime routines to increase happy lunchtimes Communicate to parents the changes in school re snacks and birthdays.	Review opportunities in the curriculum to embed the healthy agenda including healthy eating	Seek pupil voice re the changes to lunchtime and their new understanding about healthy and happy lunchtimes.	Achieve Healthy Schools Award and status for SMV. Complete 'My Health, My School' (pupil voice – Y5/6) and compare last 6 months Pupil, staff and parent questionnaires linked to PD	Weekly SLT meeting JR/JP Termly HT report to FGB Weekly Briefing mins	JP
East Hoathly- EH Sch to achieve HS status by July 2025 & utilise the 'Healthy School Award' resources to aid in teaching & learning about healthy living for EH pupils. 'Pupils actively support the well-being of other pupils'.	AB & KT	All Sch Stakeholders	Register for Healthy School. Award Apply for Healthy Schools Grant.	Sept: Obtain funding (£3000) for all schools to support our healthy schools development approach Carry out 'Self Evaluation Audit' Nov: Pupil, staff and parent questionnaires linked to PD	Carry out 'Self Evaluation Audit' Complete 'My Health, My School' (pupil voice – Y5/6) Mar: Pupil, staff and parent questionnaires linked to PD	Carry out 'Self Evaluation Audit'	Achieve Healthy Schools Award and status for Pioneer. Complete 'My Health, My School' (pupil voice – Y5/6) and compare last 6 months Pupil, staff and parent questionnaires linked to PD	Weekly SLT meeting AB/JP Termly HT report to FGB Weekly Briefing mins	JP

4.3 Objective: British Council International award' - HOS- Pioneer schools achie	eve the ' <mark>accredited British Council International award'</mark> by July 202	5.	SEF Ref:
			CP- pages 15-18 SMV- pages 15-18 PM- pages 13-16
	onal Links- tive working		Business Plan Ref:
Success Criteria & Practice Indicators:	Activities to evaluate impact against success criteria and practice indicators		
 Pioneer schools achieve 'British Council International Sch Award status' by July 2025 & each school to develop international links with other schools to ensure that pupils have a wide rich set of experiences as part of the curriculum. International school links clear for all stakeholders for each Pioneer school. Pupils can <u>clearly articulate</u> the impact that the international links have had for them and the schools. 	 SIP/DEP/Gov/Ofsted Reports 24-25 Sch newsletters and website links Termly HT report to FGB 	Link Governors/ COG	

Keys actions to meet success criteria and practice indicators	Ŀ		(What mile	Activities requ stone activities sho	ired to fulfil key puld happen to ach		15?)	£	Activities to monitor implementation of key actions	00
			July 2024	Oct 2024	Jan 2025	April 2025	July 2025		actions	
Park Mead – Achieve 'BC International Sch Award Status' by July 2025 Each school to develop international links with other schools to ensure that pupils have a wide rich set of experiences as part of the curriculum.	HW	All Sch Stakeholders		By Oct- sch website updated with link sch info and initiatives	Update website with communications	class links and	Evaluate link through pupil voice. Develop further links for 2025/26		Weekly SLT meeting HW/JP Termly HT report to FGB Weekly Briefing mins	JP
<u>Chiddingly</u> - Achieve 'BC International Sch Award status' by July 2025 Each school to develop international links with other schools to ensure that pupils have a wide rich set of experiences as part of the curriculum.	KV/EM	All Sch Stakeholders		By Oct- sch website updated with link sch info and initiatives. Each class plan for communication over the academic year	Update website with cla communications	ss links and	Evaluate internationa link and impact. Create link for 2025- 26 and plan for.	I	Weekly SLT meeting KV/JP Termly HT report to FGB Weekly Briefing mins	JP
<u>St Mary's</u> - Achieve 'BC International Sch Award status' by July 2025 Each school to develop international links with other schools to ensure that pupils have a wide rich set of experiences as part of the curriculum.	JR	All Sch Stakeholders	Register for BC International Sch Award	September: relaunch Malawi Starfish link – assembly, staff meeting and time in classes By Oct- sch website updated with link sch info and initiatives	Continue to nurture the French school link Toto elephant adoption update from PALS to school.	Update website with class links and communications	Pupil voice summative questionnaire – evaluation of impact of internal links 24-25 at SMV Consider future links for 2025-26		Weekly SLT meeting JR/JP Termly HT report to FGB Weekly Briefing mins	JP
East Hoathly- Achieve 'BC International Sch Award status' by July 2025 Each school to develop international links with other schools to ensure that pupils have a wide rich set of experiences as part of the curriculum.	AB	All Sch Stakeholders	Register for BC International Sch Award	By Oct- sch website updated with link sch info and initiatives Selected pupil group for international link community Link with malawai school – live googlemeet (story telling link)	Nov- March- x3 initiatives with Malawi sch and 1x international Day- tangle understanding/link dev for pupils	Link with Malawi - Website section updated with pupil experiences Link with malawai school – live googlemeet (story telling link)	Pupil voice summative questionnaire – evaluation of impact of internal links 24-25 at EH		Weekly SLT meeting AB/JP Termly HT report to FGB Weekly Briefing mins	JP

Early Years

5.1 Objective: KH/RB EYFS Curriculum- to redesign the EYFS curriculum to	SEF Ref:		
classes across Pioneer from Septe	CP- pages 22-26 SMV- pages 22-26 PM- pages 20-24		
EYFS Curriculum docx	Business Plan Ref: EYFS class of 28- (15 reception aged pupils 13 Rising 5 pupils'		
Success Criteria & Practice Indicators:	Activities to evaluate impact against success criteria and practice indicators	Release time cover to teachers to attend meetings	

 Redesigned EYFS curriculum in place by March 25 to support Rising 5's within EYFS class in each Pioneer school EYFS teachers have been involved in the development of the EYFS curriculum via termly Steering group Subject leaders and teachers are aware of the changes to the EYFS curriculum Early Years parents are aware of the changes to the EYFS curriculum from September 2025. 					 Claire Green/Rowena D evaluation of new EYFS curriculum Staff & parent questionnaires 24-25 Ofsted reports x3 24-25 – EYFS judgements 				CG/RD/link govs/Ofsted			
Keys actions to meet success criteria and practice indicators	Ŀ			Activities required to fulfil key actions(What milestone activities should happen to achieve the key actions?)July 2024Oct 2024Jan 2025April 2025						£	Activities to monitor implementation of key actions	00
To coach EYFS staff in order to <u>develop a new</u> <u>EYFS curriculum</u> , catering for 'Rising 5'.	KH/RB	EYFS Staff & By T6 all Pioneer staff	July- KH/RB meet with LA EYFS consultants to design new EYFS curriculum format	uly- KH/RB meet vith LA EYFS consultants to lesign new EYFS T1: Tuesday 17 th September (format of cycle and plan up to T2) • T2: Tuesday 19 th November (Plan up to T4) • T3: Tuesday 21 st January (Plan up to T6)					to attend meetings :e)	Release time cover to teachers	Review of curriculum cycles & linked documentation as they develop from steering group Reports to validate that all statutory requirements are met for new EYFS classes.	JP/HOS

5.2 Objective: KH/RB Early Years Classes for all Pioneer school (to include Rising 5's) – To ensure that all premises logistically & staff training aspects are in place for new early years classes from September 2025.										SEF Ref: CP- pages 22-26	
Success Criteria & Practice Indicators:						indicators				SMV- pages 22-26 PM- pages 20-24 Business Plan Ref:	
 All training, structural & premises changes in place to cater for rising 5's in an EYFS class in each Pioneer sch All stakeholders fully consulted with regarding the changes to EYFS classes 						Stakeholder Consultation information Early Yrs staff training records LA/DfE Consultation feedback NOR/interest in EYFS Pioneer classes				Premises change costs with capital/ apps Support staff EY training x4	
Keys actions to meet success criteria and practice indicators	Ŀ		Activities required to fulfil key actions (What milestone activities should happen to achieve the key actions?) July 2024 Oct 2024 Jan 2025 April 2025 July 2025						£	Activities to monitor implementation of key actions	00
Action EYFS Premises & Staffing Training requirements to fulfil the needs of an EYFS class in each Pioneer school from September 25	JP/ HOS	EYFS Staff	July-August – EH EYFS premises changes implemented	Sept- EH parent to review EYFS premises changes Oct- Dec- EYFS premise change plan for other 3 Pioneer schs (including CP toilets) Support staff consultation regarding FV cod for R-5s		Jan- Feb- 'purchase plan'/'building regs' applied for re premises changes Feb- June- premise changed booked in Support staff EY training- Jan – Aug		July- Aug- premises changes actioned		Review of new EYFS curriculum/ premises/cpd via Claire Green /Rowena Dumbrell/ OFSTED (reports/emails)	COG- AB
Action <u>consultation with all stakeholders</u> for the <u>change of age range</u> with all Pioneer schools – incorporating 'Rising 5's' with an EYFS class in each pioneer school	JP	Pioneer stakehold ers (EYFS parents)	July- review/reflect on EH EYFS consultation	Sept/Oct- ensure new intake parents aware of this proposed change to EYFS classes		Nov- Dec- EYFS change consultation Jan- FGB vote	January- March- implement comms regarding change	April-July- implement structural and premises changes per sch		Reports to validate that al statutory requirements are met for new EYFS classes.	Early yrs lead Gov- KM